# Table of Contents <sup>1</sup>

1 Table of contents introduced for ease of navigation on the web.

#### Recommendation Summary

#### **Decision Packages**

		.9
M1-	93	Mandatory Caseload Adjustments
M2-	8F	Fuel Rate Adjustment
M2-	8M	Mileage Rate Adjustments
M2-	8P	Postage Rate Adjustments
M2-	9F	Federal Funding Adjustment
M2-	9T	Transfers
M2-	IS	Modify SACWIS Implementation Sched.
M2-	IT	Enhance Case Review
M2-	IU	Conduct Foster Parent Survey
M2-	IV	CA Workload Study
M2-	IW	Interstate Compact-Placing Children
M2-	PK	Network Transition Costs
M2-	VN	Office Reloc One-Time Costs
M2-	VT	OB-2 Rehabilitation
PL-	ΑZ	Conduct BRS/CPA Rate Survey

#### State of Washington

Department of Social and Health Services

#### C:\DSHSBDS\recsum.rpt

#### **Recommendation Summary**

Budget Period: 2005-07

Version: 31 - 05-07 Agncy Req 2007 Sup wCB RPT

Dollars in Thousands	Program Priority	Annual Avg FTEs	General Fund State	Other Funds	Total Funds
Program 010 - Children's Administration					
M1 - Mandatory Caseload and Enrollment Changes					
93 Mandatory Caseload Adjustments	0	0.0	172	54	226
Si	ubTotal M1	0.0	172	54	226
Cumulative Tot	al Thru M1	0.0	172	54	226
M2 - Inflation and Other Rate Changes					
8F Fuel Rate Adjustment	0	0.0	20	9	29
8M Mileage Rate Adjustments	0	0.0	213	91	304
8P Postage Rate Adjustments	0	0.0	14	15	29
9F Federal Funding Adjustment	0	0.0	0	3,150	3,150
9T Transfers	0	(0.3)	(774)	0	(774)
IS Modify SACWIS Implementation Sched.	0	(1.7)	(1,902)	(1,902)	(3,804)
IT Enhance Case Review	.0	2.5	834	357	1,191
IU Conduct Foster Parent Survey	0	0.0	146	57	203
IV CA Workload Study	0	0.0	250	250	500
IW Interstate Compact-Placing Children	0	1.0	139	58	197
PK Network Transition Costs	0	0.0	40	18	58
VN Office Reloc One-Time Costs	0	0.0	19	8	27
VT OB-2 Rehabilitation	0	0.0	114	52	166
St	ıbTotal M2	1.6	(887)	2,163	1,276
Cumulative Total	al Thru M2	1.6	(715)	2,217	1,502
PL - Performance Level					•
AZ Conduct BRS/CPA Rate Survey	0	0.0	67	28	95
S	ubTotal PL	0.0	67	28	95
Cumulative Tot	al Thru PL	1.6	(648)	2,245	1,597
Total Proposed Budget for Program 010 - Children's Administration	•	1.6	(648)	2,245	1,597

**FINAL** 

#### **Department of Social and Health Services**

**DP Code/Title:** 

M1-93 Mandatory Caseload Adjustments

Program Level - 010 Children's Administration

Budget Period: 2005-07 Version: A3 010 2005-07 Agency Request 2007 Sup

#### **Recommendation Summary Text:**

This request is for an increase of \$226,000 in Fiscal Year 2007 in the funding of the forecasted caseload in Adoption Support and Foster Care as per the November 2006 forecast by the Caseload Forecast Council (CFC).

#### **Fiscal Detail:**

Operating Expenditures	FY 1	FY 2	<u>Total</u>
Overall Funding			
001-1 General Fund - Basic Account-State	0	172,000	172,000
001-A General Fund - Basic Account-DSHS Fam Support/Chi	0	25,000	25,000
001-C General Fund - Basic Account-DSHS Medicaid Federa	0	29,000	29,000
Total Cost	0	226,000	226,000

#### Staffing

#### **Package Description:**

This request is for an increase of \$226,000 for Fiscal Year 2007 in funding the forecasted caseload in Adoption Support and Foster Care. The forecast for the Adoption Support and Foster Care caseloads is updated, approved and adopted by the CFC. Once a forecast is developed, budgets for the affected caseloads are adjusted to reflect the new projection.

Children are placed in out-of-home care to protect them from abuse and neglect, and to provide the necessities of life such as food, clothing, and shelter when their parents cannot care for them. Forecasted services are designed to ensure the safety of children and assist children who are temporarily or permanently removed from their parents' homes. Primary responsibility for caring for children requiring out-of-home support rests with the state.

Funding the forecasted need for Adoption Support and Foster Care ensures that children who are in need of protection will continue to be assisted temporarily or permanently through Washington State's child welfare system.

#### **Narrative Justification and Impact Statement**

#### How contributes to strategic plan:

Funding for Adoption Support and Foster Care supports the Childrens Administration's (CA) goals of child safety, child and family well-being, and permanency for children in out-of-home care. CA is responsible for protecting children from abuse and neglect, improving the well-being of children in out-of-home care by providing adequate services to meet their needs, and providing stable, nurturing, and permanent placements as quickly as possible.

#### Performance Measure Detail

•			Τ.	1
А	gen	CV	1.6	vei

			Incremental Change	es
Activity:	A003	Adoption Medical	<u>FY 1</u>	<u>FY 2</u>
	No	measures linked to package	0.00	0.00
			Incremental Change	es
Activity:	A004	Adoption Services and Support	<u>FY 1</u>	<u>FY 2</u>
	No	measures linked to package	0.00	0.00
			Incremental Change	es
Activity:	A007	Behavioral Rehabilitative Services (BRS)	FY 1	FY 2

**FINAL** 

#### **Department of Social and Health Services**

**DP Code/Title:** 

M1-93 Mandatory Caseload Adjustments

Program Level - 010 Children's Administration

Budget Period: 2	005-07 Version: A3 010 2005-07 Agency Rec	uest 2007 Sup	•
	No measures linked to package	0.00	0.00
		Incremental Ch	anges
Activity:	A031 Family Foster Home (FFH) Care	<u>FY 1</u>	<u>FY 2</u>
	No measures linked to package	0.00	0.00
		Incremental Ch	anges
Activity:	A071 Other Foster Care	<u>FY 1</u>	FY 2
	No measures linked to package	0.00	0.00

#### Reason for change:

The budgets for Adoption Support and Foster Care are updated to reflect the November 2006 CFC caseload forecast.

The decrease of \$26,000 in Adoption Support is due to a combination of per caps decreasing and an increase in caseload. The increase of \$252,000 in Foster Care is due to an increase of 13 in the forecasted caseload over the number assumed in the current appropriation.

#### Impact on clients and services:

Funding will allow for appropriate services to children in Adoption Support and Foster Care.

Impact on other state programs:

None

Relationship to capital budget:

None

Required changes to existing RCW, WAC, contract, or plan:

Not applicable

#### Alternatives explored by agency:

None. This maintenance level request assumes no change in current law or policy. The department has not explored any alternatives to Adoption Support for several reasons: Adoption is in the best interests of legally freed children; Adoption is half the cost of keeping the child in a foster family home and federal law requires that the state provide adoption services to children.

The department has not explored alternatives to Foster Care including family homes, Behavioral Rehabilitative Services (BRS), or receiving homes. The Children's Administration is currently undergoing various reviews of contracts and programs for effectiveness and statewide applicability. However, there is no intention on the part of the Children's Administration or the department to abandon the basic continuum of care that exists currently.

#### Budget impacts in future biennia:

The Adoption Support and Foster Care budgets are re-forecasted each year.

#### Distinction between one-time and ongoing costs:

Costs in this package are ongoing.

#### Effects of non-funding:

#### **Department of Social and Health Services**

**DP Code/Title:** 

M1-93 Mandatory Caseload Adjustments

Program Level - 010 Children's Administration

Budget Period: 2005-07 Version: A3 010 2005-07 Agency Request 2007 Sup

If this request is not approved, then \$26,000 in Adoption Support will be remain unspent. In addition, Foster Care will be underfunded by \$252,000, resulting in a reduction in foster care services for children.

#### **Expenditure Calculations and Assumptions:**

See attachment CA M1-93 Mandatory Caseload Adjustments 1.xls, CA M1-93 Mandatory Caseload Adjustments 2.xls and CA M1-93 Mandatory Caseload Adjustments 3.xls.

Object Detail	<u>FY 1</u>	<u>FY 2</u>	<u>Total</u>
Overall Funding			
N Grants, Benefits & Client Services	0	226,000	226,000
DSHS Source Code Detail			
Overall Funding	<u>FY 1</u>	FY 2	<u>Total</u>
Fund 001-1, General Fund - Basic Account-State			
Sources Title			
0011 General Fund State	0	172,000	172,000
Total for Fund 001-1	0	172,000	172,000
Fund 001-A, General Fund - Basic Account-DSHS Fam Support/Chi			
Sources Title			
658A Title IV-E Foster Care (FMAP)	0	34,000	34,000
659A Title IV-E Adoption Assistance (FMAP)	0	(9,000)	(9,000)
Total for Fund 001-A		25,000	25,000
Fund 001-C, General Fund - Basic Account-DSHS Medicaid Federa			
Sources Title			
19TA Title XIX Assistance (FMAP)	0	29,000	29,000
Total for Fund 001-C	0	29,000	29,000
Total Overall Funding		226,000	226,000

#### 2007 Supplemental M1-93 Mandatory Caseload Adjustment

#### **DSHS Source Code Detail**

#### Expenditure Calculations and Assumptions:

Adoption	Support - C16		
FY2007			
BDS Code	Fund Title	FY 2007	2005-07 Biennium
556G	T4B Prt2 Fam (75%)	1,279,000	1,279,000
659A	T4E Adopt Ast (FMAP)	28,726,000	28,726,000
659L	T4E FstrCare(50%)	-	=
19TA	T19 Assist (FMAP)	6,101,000	6,101,000
0011	GF- State	49,960,000	49,960,000
	TOTAL	86,066,000	86,066,000
November 2	006 Forecast	86,040,000	86,040,000
Maintenance	Level Request	(26,000)	(26,000)
ML Request	Source of Funds	_	
001-A	T4E Adopt Ast (FMAP)	(9,000)	(9,000)
001-C	T19 Assist (FMAP)	(2,000)	(2,000)
001-1	GF- State	(15,000)	(15,000)
	TOTAL FUNDS	(26,000)	(26,000)
Foster Car	e - C19		
FY2007			
BDS Code	Fund Title	FY 2007	2005-07 Biennium
556G	T4B Prt2 Fam (75%)	929,000	929,000
658A	T4E FstrCare(FMAP)	16,545,000	16,545,000
658L	T4E FstrCare(50%)	(9,300)	(9,300)
19TA	T19 Assist (FMAP)	18,211,000	18,211,000
0011	GF-State	119,411,300	119,411,300
G75B			
	Crim Vctm (100%)	-	-
558B	TANF (100%)	601,000	601,000
575B	TANF (100%) CCDF (Discr) (100%)	4,744,000	4,744,000
	TANF (100%) CCDF (Discr) (100%) VRDE	4,744,000 759,000	4,744,000 759,000
575B	TANF (100%) CCDF (Discr) (100%)	4,744,000	4,744,000
575B 1181 November 20	TANF (100%) CCDF (Discr) (100%) VRDE TOTAL FUNDS	4,744,000 759,000 <b>161,191,000</b> 161,443,000	4,744,000 759,000 <b>161,191,000</b> 161,443,000
575B 1181 November 20	TANF (100%) CCDF (Discr) (100%) VRDE TOTAL FUNDS	4,744,000 759,000 <b>161,191,000</b>	4,744,000 759,000 <b>161,191,000</b>
575B 1181 November 20 Maintenance	TANF (100%) CCDF (Discr) (100%) VRDE TOTAL FUNDS  006 Forecast Level Request (B-A)  M1-01) Source of Funds	4,744,000 759,000 <b>161,191,000</b> 161,443,000	4,744,000 759,000 <b>161,191,000</b> 161,443,000
575B 1181 November 20 Maintenance	TANF (100%) CCDF (Discr) (100%) VRDE TOTAL FUNDS  006 Forecast Level Request (B-A)  M1-01) Source of Funds T4E FstrCare(FMAP)	4,744,000 759,000 <b>161,191,000</b> 161,443,000	4,744,000 759,000 <b>161,191,000</b> 161,443,000
575B 1181 November 20 Maintenance ML Request (	TANF (100%) CCDF (Discr) (100%) VRDE TOTAL FUNDS  006 Forecast Level Request (B-A)  M1-01) Source of Funds T4E FstrCare(FMAP) T19 Assist (FMAP)	4,744,000 759,000 <b>161,191,000</b> 161,443,000 252,000	4,744,000 759,000 <b>161,191,000</b> 161,443,000 252,000
575B 1181 November 20 Maintenance ML Request ( 001-A	TANF (100%) CCDF (Discr) (100%) VRDE TOTAL FUNDS  006 Forecast Level Request (B-A)  M1-01) Source of Funds T4E FstrCare(FMAP)	4,744,000 759,000 <b>161,191,000</b> 161,443,000 252,000	4,744,000 759,000 <b>161,191,000</b> 161,443,000 252,000

ML Request (M1-93) Total						
	Fund Title	FY 2007	2005-07 Biennium			
001-A	Title IV-E	25,000	25,000			
001-A 001-C	Title XIX	29,000	29,000			
001-1	General Fund State	172,000	172,000			
	TOTAL FUNDS	226,000	226,000			

# 2007 Supplemental M1-93 Mandatory Caseload Adjustment

Department of Social and Health Services

November 2006 Forecast
ADOPTION SUPPORT Total C16

#### **Adoption Support Change Tables**

June 2006 Forecast	FY06 \$78,267,451	FY07 \$86,218,459	05-07 \$164,485,910
VRI			
Change in Primary Trend	(\$1,999)	(\$178,897)	(\$180,897)
November 2006 Forecast Change from prior year	\$78,265,451	\$86,039,562 \$7,774,110	\$164,305,013
November 2006 Foregot	FY06	FY07	05-07
November 2006 Forecast	\$78,265,451	\$86,039,562	\$164,305,013
Current Allotment	\$78,198,172	\$86,065,980	\$164,264,152
Change from Current Allotment (rounded)	\$67,000	(\$26,000)	\$41,000

		Change from FY 2006 to FY 2007	Change from Current FY 2007 Allotment
Caseload		\$6,612,371	\$1,187,000
Percap		\$1,089,000	(\$1,109,000)
Expenditures		\$73,000	(\$104,000)
	Total (rounded)	\$7,774,371	(\$26,000)

#### 2007 Supplemental

#### **M1-93 Mandatory Caseload Adjustment**

#### **Adoption Support Change from FY 2007 Appropriation**

		Approp FY07	Estimate FY07	Change	\$ impact
Maintenance	Caseload	10,831	10,822	(9)	
	Percap	\$521	\$514	(\$7)	(\$897,336)
	Compounding				\$741
		\$67,749,603	\$66,797,051	(\$952,553)	(\$952,553)
MMIS	Caseload	9,925	10,641	716	\$1,085,725
	Percap	\$126	\$126	(\$1)	
1	Compounding	·		,	(\$4,858)
	, ,	\$15,040,087	\$16,053,658	\$1,013,571	\$1,013,571
SSPS	Caseload	430	488	58	\$156,865
	Percap	\$226	\$203	(\$24)	(\$123,729)
	Compounding	•	· · · · · · · · · · · · · · · · · · ·	,	(\$16,591)
		\$1,169,843	\$1,186,389	\$16,546	\$16,546
Delica Adamtica					
Misc Adoption	Concload				
	Caseload				
	Percap Compounding				•
	Expenditures	\$951,084	\$951,084	\$0	\$0
	Experialities	\$351,004	\$351,004	φ0	ΨΟ
Nonrecurring C	Costs				
	Caseload				
•	Percap				
	Compounding				
	Expenditures	\$1,155,362	\$1,051,380	(\$103,983)	(\$103,983)
AC Total	Casaland	10.004	10.000	(0)	Ø1 107 000
AS Total	Caseload	10,831	10,822 \$663	(9)	\$1,187,000
	Percap	\$662	<b>Ф</b> 003	\$0	(\$1,088,000) (\$21,000)
	Compounding Expenditures				(\$21,000) (\$104,000)
	- vnanditi irac				(8702.000))
	Liperiditures	\$86,065,980	\$86,039,562	(\$26,418)	(\$26,000)

# 2007 Supplemental M1-93 Mandatory Caseload Adjustment

**Department of Social and Health Services** 

November 2006 Forecast FOSTER CARE Total C19

#### **Foster Care Change Tables**

	FY06	FY07	05-07
June 2006 Forecast	\$149,681,557	\$160,257,742	\$309,939,299
Change in Primary Trend	\$2,641,044	\$1,184,834	\$3,825,877
November 2006 Forecast	\$152,322,601	\$161,442,575	\$313,765,176
Change from prior year		\$9,119,974	\$9,119,974

	FY06	FY07	05-07
November 2006 Forecast	\$152,322,601	\$161,442,575	\$313,765,176
Current Allotment	\$151,539,175	\$161,191,094	\$312,730,270
Change from Current Allotment (rounded)	\$783,000	\$252,000	\$1,035,000

Change	Change from FY 2006 to FY 2007	Change from Current FY 2007 Allotment
Caseload	\$3,691,294	\$0
Percap	\$2,326,790	\$0
Addon Expenditures	\$1,514,183	(\$1,597,000)
Other Expenditures	\$1,587,708	\$2,538,000
Total change (rounded)	\$9,119,974	\$941,000

#### 2007 Supplemental

#### **M1-93 Mandatory Caseload Adjustment**

# Foster Care Change from FY 2007 Appropriation Approp Estimate

		Approp FY07	Estimate FY07	Change	\$ impact
Without Rela	tive Caseload in the	Denominator but I Approp FY07	ncluding Relative Estimate FY07	Expenditures in the Change	ne Numerator \$ impact
FFH	Caseload Percap Compounding	6,716 \$887	6,724 \$902	8 \$15	\$89,000 \$1,182,000 \$1,000
		\$71,497,353	\$72,769,644	\$1,272,292	\$1,272,000
BRS	Caseload Percap Compounding	1,013 \$4,818	1,013 \$4,661	(\$157)	\$0
		\$58,570,686	\$56,659,170	(\$1,911,516)	(\$1,911,516)
RC.	Caseload Percap Compounding	308 \$484	313 \$462	5 (\$22)	\$31,160 (\$79,732) (\$1,391)
		\$1,786,619	\$1,736,656	(\$49,964)	
Non-Caseloa	d Driven Services Addon Other	\$10,493,072 \$18,843,364 \$29,336,436	\$8,895,991 \$21,381,115 \$30,277,106	(\$1,597,081) \$2,537,751 \$940,670	(\$1,597,000) \$2,538,000 <b>\$941,000</b>
		Approp FY07	Estimate FY07	Change	\$ impact
C19 Total	Caseload Percap Compounding Expenditures	8,037 \$1,671	8,050 \$1,671	14 (\$0)	
		\$161,191,094	\$161,442,575	\$251,481	\$251,481

#### **Department of Social and Health Services**

**DP Code/Title:** 

M2-8F Fuel Rate Adjustment

Program Level - 010 Children's Administration

Budget Period: 2005-07 Version: A3 010 2005-07 Agency Request 2007 Sup

#### **Recommendation Summary Text:**

The Department of Social and Health Services (DSHS) requests \$244,000 in State Fiscal Year 2007 for increased fuel costs.

#### **Fiscal Detail:**

Operating Expenditures	<u>FY 1</u>	<u>FY 2</u>	<u>Total</u>
Overall Funding			
001-1 General Fund - Basic Account-State	0	20,000	20,000
001-A General Fund - Basic Account-DSHS Fam Support/Chi	0	5,000	5,000
001-C General Fund - Basic Account-DSHS Medicaid Federa	0	4,000	4,000
Total Cost	0	29,000	29,000

#### Staffing

#### **Package Description:**

DSHS is requesting \$244,000 in funding required to cover costs associated with the rising price of fuel. The estimate is based on the Department of Transportation (DOT) June 2006 forecast. DSHS received funds for these increased costs of doing business in State Fiscal Year 2006. No funds were provided in State Fiscal Year 2007.

DSHS provides supports and services to clients throughout the state using state owned vehicles.

#### Narrative Justification and Impact Statement

#### How contributes to strategic plan:

Funding this request will enable the department to continue to have access to clients and the supports, which are critical in meeting client needs.

Performance Measure Detail

**Agency Level** 

#### Reason for change:

Fuel costs have significantly increased and DSHS requires additional funding.

#### Impact on clients and services:

DSHS will continue to maintain the current level of supports and services associated with meeting client needs.

Impact on other state programs:

None

#### Relationship to capital budget:

Not applicable

DSHS BDS Reporting X:\DSHSBDS\dp\_main.rpt

# State of Washington Decision Package

FINAL

#### **Department of Social and Health Services**

DP Code/Title: M2-8F Fuel Rate Adjustment Program Level - 010 Children's Administration

Budget Period: 2005-07 Version: A3 010 2005-07 Agency Request 2007 Sup

Required changes to existing RCW, WAC, contract, or plan:

Not applicable

Alternatives explored by agency:

DSHS requires funding for rising fuel prices and cannot absorb this cost of providing services to clients.

Budget impacts in future biennia:

DOT fuel forecast will determine funding needed in future biennia.

Distinction between one-time and ongoing costs:

DOT fuel forecast will determine funding needed in future biennia.

Effects of non-funding:

Programs and services will be cut in order to stay within budgeted limits.

Expenditure Calculations and Assumptions:

See attachment AW M2-8F Fuel Rate Adjustment.xls

Object Detail	<u>FY 1</u>	<u>FY 2</u>	<u>Total</u>
Overall Funding			
E Goods And Services	0	29,000	29,000
DSHS Source Code Detail			
Overall Funding	<u>FY 1</u>	<u>FY 2</u>	Total
Fund 001-1, General Fund - Basic Account-State			
Sources Title			
0011 General Fund State	0	20,000	20,000
Total for Fund 001-1	0	20,000	20,000
Fund 001-A, General Fund - Basic Account-DSHS Fam Support/Chi			
Sources Title			
658L Title IV-E-Foster Care (50%)	0	5,000	5,000
Total for Fund 001-A	0	5,000	5,000
Fund 001-C, General Fund - Basic Account-DSHS Medicaid Federa			
Sources Title			
19TA Title XIX Assistance (FMAP)	0	4,000	4,000
Total for Fund 001-C	0	4,000	4,000
Total Overall Funding	0	29,000	29,000

# 2007 Supplement Budget Request M2-8F Fuel Rate Adjustments

244,000

Total

244,000

Program	=Round(link,-3) Ye	ear				ISSD - TZ			Total	
	2006 200	07	Total	]	2006	2007	Total	2006	2007	Total
010	29	9,000	29,000						29,000	29,000
020	53	3,000	53,000						53,000	53,000
030	144	4,000	144,000			1,000	1,000		145,000	145,000
040	(1	1,000)	(1,000)						(1,000)	(1,000)
050		0	0			•	•		0	0
060	5	5,000	5,000						5,000	5,000
070		0	0						0	0
080		0	0						· · · · o	0
100	10	0,000	10,000						10,000	10,000
110	3	3,000	3,000						3,000	3,000
150	. 1	,000	1,000			(1,000)	(1,000)		0	0

0

244,000

244,000

Program		State			Other				Total	
	2006	2007	Total	2006	2007	Total	20	006	2007	Total
010		20,000	20,000		9,000	9,000	ı		29,000	29,000
020		52,000	52,000		1,000	1,000			53,000	53,000
030		115,000	115,000		30,000	30,000			145,000	145,000
040		(1,000)	(1,000)		0	0			(1,000)	(1,000)
050		0	0		0	0			0	0
060		2,000	2,000		3,000	3,000			5,000	5,000
070		0	0		0	0			0	0
080		0	0		0	0			0	0
100		10,000	10,000		0	0			10,000	10,000
110		2,000	2,000		1,000	1,000			3,000	3,000
150		0	0		0	0			0	0
Total	0	200,000	200,000	0	44,000	44,000		0	244,000	244,000

		•				Projected	
	<b>SFY 2005</b>	<b>SFY 2006</b>	<b>SFY 2007</b>	<b>SFY 2006</b>	Gallons	Expenditures	<b>SFY 2007</b>
Program	٠.	Funding	Funding	Total Expend	Used*	SFY 07 @ 2.72	Rednest
010	87,654	24,000	•	114,408	43,173	117,000	29,000
020	212,081	43,000	1	258,270	97,461	265,000	53,000
030	81,446	23,000		218,923	82,612	225,000	144,000
040	51,596	14,000	•	49,677	18,746	51,000	(1,000)
020	1,358	•	•	1,278	482	1,000	•
090	•	2,000	•	24,678	9,312	25,000	5,000
080	181	•	•	149	56	•	•
100	42,279	12,000	•	50,858	19,192	52,000	10,000
110	19,093	2,000	•	21,639	8,166	22,000	3,000
150	1,061	•	•	1,725	651	2,000	1,000
Total	516,300	126,000	1	741,604	279,851	760,000	244,000

☼ \*DOT Average Price per gallon equals \$2.65.

Department of Transportation (DOT) June 2006 Forecast Average price per gallon for SFY 2007 -

2.72

DSHS BDS Reporting X:\DSHSBDS\dp\_main.rpt

# State of Washington Decision Package

**FINAL** 

#### **Department of Social and Health Services**

**DP Code/Title:** 

M2-8M Mileage Rate Adjustments

Program Level - 010 Children's Administration

Budget Period: 2005-07

Version:

A3 010 2005-07 Agency Request 2007 Sup

#### **Recommendation Summary Text:**

The Department of Social and Health Services (DSHS) requests \$686,000 in State Fiscal Year 2007 to fund the allowable reimbursement rate for automobile mileage of \$.445 per mile.

#### **Fiscal Detail:**

Operating Expenditures	<u>FY 1</u>	FY 2	<u>Total</u>
Overall Funding 001-1 General Fund - Basic Account-State	0	213.000	213.000
001-A General Fund - Basic Account-DSHS Fam Support/Chi	0	70,000	70,000
001-C General Fund - Basic Account-DSHS Medicaid Federa	0	21,000	21,000
Total Cost	0	304,000	304,000

#### Staffing

#### **Package Description:**

DSHS requests \$686,000 in State Fiscal Year 2007 to fund the allowable reimbursement rate for automobile mileage of \$.445 per mile. Current state travel regulations allow a reimbursement rate for the use of privately owned vehicles when traveling on official state business (Social Worker duties, regional meetings, conferences, etc). DSHS is currently funded at the rate of \$.375 per mile set in the 2003-05 Biennium. DSHS is requesting the difference between the funded level of \$.375 per mile and the reimburseable level of \$.445 per mile. DSHS received funds for these increased costs of doing business in State Fiscal Year 2006. No funds were provided in State Fiscal Year 2007.

#### **Narrative Justification and Impact Statement**

#### How contributes to strategic plan:

This request meets the agency goal of developing services that meet geographic, cultural, tribal and individual needs.

Performance Measure Detail

**Agency Level** 

#### Reason for change:

DSHS is not funded at the current allowable mileage reimbursement rate of \$.445 per mile.

#### Impact on clients and services:

Travel is a critical part of duties that are required of the department. Funding this request will allow DSHS to maintain current levels of service.

#### Impact on other state programs:

None

#### Relationship to capital budget:

**FINAL** 

#### **Department of Social and Health Services**

**DP Code/Title:** 

M2-8M Mileage Rate Adjustments

Program Level - 010 Children's Administration

Budget Period: 2005-07 Version: A3 010 2005-07 Agency Request 2007 Sup

Not applicable

Required changes to existing RCW, WAC, contract, or plan:

Not applicable

Alternatives explored by agency:

None

Budget impacts in future biennia:

These costs will carry forward into future biennia.

Distinction between one-time and ongoing costs:

All costs are ongoing.

Effects of non-funding:

DSHS will not be able to absorb this cost increase without an offsetting reduction in program areas that are not fixed costs.

#### Expenditure Calculations and Assumptions:

Please see attachment AW M2-8M Mileage Rate Adjustments.xls

Object Detail	<u>FY 1</u>	<u>FY 2</u>	<u>Total</u>
Overall Funding	_		
G Travel	0	304,000	304,000
DOUG Commo Codo Dodo!			
DSHS Source Code Detail	F37.4	<b>T</b>	<b></b>
Overall Funding	<u>FY 1</u>	<u>FY 2</u>	<u>Total</u>
Fund 001-1, General Fund - Basic Account-State <u>Sources</u> <u>Title</u>			
0011 General Fund State	0	213,000	213,000
Total for Fund 001-1	0	213,000	213,000
Fund 001-A, General Fund - Basic Account-DSHS Fam Support/Chi			
Sources Title			
658L Title IV-E-Foster Care (50%)	0	70,000	70,000
Total for Fund 001-A	0	70,000	70,000
Fund 001-C, General Fund - Basic Account-DSHS Medicaid Federa			
Sources Title			
19TA Title XIX Assistance (FMAP)	0	21,000	21,000
Total for Fund 001-C	0	21,000	21,000
Total Overall Funding	0	304,000	304,000

# 2007 Supplemental Request ML-8M Mileage Rate Adjustment

Rounded =Round(link,-3)

Program		Year			ISSD - TZ				Total	
	2006	2007	Total	2006	2007	Total	] [	2006	2007	Total
010		304,000	304,000						304,000	304,000
020		3,000	3,000				· .		3,000	3,000
030		24,000	24,000						24,000	24,000
040		76,000	76,000	-					76,000	76,000
050		124,000	124,000						124,000	124,000
060		91,000	91,000						91,000	91,000
070		11,000	11,000						11,000	11,000
080		9,000	9,000						9,000	9,000
100		10,000	10,000						10,000	10,000
110		34,000	34,000						34,000	34,000
150		0	o						o	0
Total	0	686,000	686,000	0	0	0		0	686,000	686,000

State/Other Split

Program		State			Other			Total	
	2006	2007	Total	2006	2007	Total	2006	2007	Total
010		213,000	213,000		91,000	91,000		304,000	304,000
020		3,000	3,000		0	0		3,000	3,000
030		20,000	20,000		4,000	4,000		24,000	24,000
040		46,000	46,000	_	30,000	30,000		76,000	76,000
050		65,000	65,000		59,000	59,000		124,000	124,000
060		43,000	43,000		48,000	48,000		91,000	91,000
070		5,000	5,000		6,000	6,000		11,000	11,000
080		2,000	2,000		7,000	7,000		9,000	9,000
100		10,000	10,000		0	0		10,000	10,000
110		22,000	22,000		12,000	12,000		34,000	34,000
150		· 0	0		0	o		0	0
Total	0	429,000	429,000	0	257,000	257,000	0	686,000	686,000

# M2-8M Mileage Rate Adjustment 2007 Supplemental Request

SFY 2007 Request	304,000	3,000	24,000	26,000	124,000	91,000	11,000	000'6	10,000	34,000	0	686,000
Projection SI R	1,930,000	17,000	154,000	483,000	788,000	229,000	62,000	29,000	62,000	214,000	4,000	4,357,000
Estimated Fallotment SFY 2007	1,625,558	14,279	129,936	406,598	663,929	487,568	56,346	49,824	51,959	180,424	3,697	3,670,119
SFY 2006 I	1,922,558	17,279	132,936	487,598	868,929	578,568	72,346	49,824	61,959	213,424	3,697	4,409,119 3,670,119
Program	010 - Children's Administration	020 - Juvenile Henabilitatn Admin	030 - Mental Health	040 - DIV of Developmental Disabilities	050 - Long Term Care Services	Ubu - Economic Services Admin	0/0 - DIV of Alc/Substnce Abuse	U80 - Medical Assistance	100 - Vocational Hehabilitation	110 - Admin & Supporting Svcs	150 - Into SYS Svcs Div	1

Increase from .375 to .445 18.7%

#### **Department of Social and Health Services**

**DP Code/Title:** 

M2-8P Postage Rate Adjustments

Program Level - 010 Children's Administration

Budget Period: 2005-07 Version: A3 010 2005-07 Agency Request 2007 Sup

#### **Recommendation Summary Text:**

Postage rates have increased by 5.4 percent due to a United States Postal Services (USPS) rate increase for first-class mail. The Department of Social and Health Services (DSHS) is requesting \$466,000 for Fiscal Year 2007 for the increase in first-class postage from \$.37 to \$.39.

#### **Fiscal Detail:**

Operating Expenditures	<u>FY 1</u>	<u>FY 2</u>	<u>Total</u>
Overall Funding 001-1 General Fund - Basic Account-State	0	14.000	14,000
001-A General Fund - Basic Account-DSHS Fam Support/Chi	0	13,000	13,000
001-C General Fund - Basic Account-DSHS Medicaid Federa	0	2,000	2,000
Total Cost	0	29,000	29,000

#### **Staffing**

#### **Package Description:**

Effective January 8, 2006 the USPS increased the rate for first-class mail to \$.39 from the former rate of \$.37. This request is for \$466,000 to fund a 5.4 percent increase in first-class postage rate.

#### **Narrative Justification and Impact Statement**

#### How contributes to strategic plan:

Contributes to the agency goal reinforce strong management to increase public trust.

Performance Measure Detail
Agency Level

#### Reason for change:

This request is in response to the USPS first-class postage rate increase that went into effect January 8, 2006.

#### Impact on clients and services:

Communication between clients and programs is a routine and essential part of doing business. Clients expect written responses to their inquiries and concerns. Other areas impacted by the postage rate increase are payments to clients and notices to clients required by law.

#### Impact on other state programs:

All state programs are impacted by a USPS increase.

#### Relationship to capital budget:

Not applicable

**DSHS BDS Reporting** X:\DSHSBDS\dp\_main.rpt

#### State of Washington **Decision Package**

FINAL

#### **Department of Social and Health Services**

**DP Code/Title:** 

M2-8P Postage Rate Adjustments

Program Level - 010 Children's Administration

Budget Period: 2005-07

A3 010 2005-07 Agency Request 2007 Sup

Required changes to existing RCW, WAC, contract, or plan:

Version:

Not applicable

#### Alternatives explored by agency:

The USPS mail service is considered accessible to all clients and is an efficient means of communication. Other forms of communication or remittance of payments such as electronic banking and e-mail are not accessible to the majority of the department's clients or may require revisions to state laws.

#### Budget impacts in future biennia:

This is an increase that will carry forward into future biennia. The USPS is considering an additional rate increase in 2007 to \$.42.

#### Distinction between one-time and ongoing costs:

This item is an ongoing operational cost. There are no one-time cost associated with this request.

#### Effects of non-funding:

Non-funding may have negative results to the agency's ability to communicate with clients and remain responsive to constituent needs. If not approved, funds will have to be diverted from programs or services to cover the increased costs.

#### Expenditure Calculations and Assumptions:

Actual Object EB cost for Fiscal Year 2005 are used as the base for calculating the Fiscal Year 2007 increase.

See attachment AW M2-8P Postage Rate Adjustment

Object Detail	<u>FY 1</u>	<u>FY 2</u>	<u>Total</u>
Overall Funding			
E Goods And Services	0	29,000	29,000

DSHS BDS Reporting X:\DSHSBDS\dp\_main.rpt

# State of Washington Decision Package Department of Social and Health Services

**FINAL** 

**DP Code/Title:** 

M2-8P Postage Rate Adjustments

Program Level - 010 Children's Administration

Budget Period: 2005-07 Version: A3 010 2005-07 Agency Reques	t 2007 Sup		
DSHS Source Code Detail			
Overall Funding Fund 001-1, General Fund - Basic Account-State	<u>FY 1</u>	<u>FY 2</u>	<u>Total</u>
Sources Title			
0011 General Fund State	0	14,000	14,000
Total for Fund 001-1	0	14,000	14,000
Fund 001-A, General Fund - Basic Account-DSHS Fam Support/Chi <u>Sources</u> <u>Title</u>			
658L Title IV-E-Foster Care (50%)	. 0	13,000	13,000
Total for Fund 001-A	0	13,000	13,000
Fund 001-C, General Fund - Basic Account-DSHS Medicaid Federa Sources <u>Title</u>			
19TA Title XIX Assistance (FMAP)	. 0	2,000	2,000
Total for Fund 001-C	0	2,000	2,000
Total Overall Funding	0	29,000	29,000

# 2007 Supplemental Budget Request M2-8P Postage Rate Adjustment

#### **Department of Social & Health Services**

2007 Supplemental Agency Request - 8P Postage Rate Adjustment

Rounded =Round(link,-3)

Program	Year				ISSD - TZ			Total	
	2006 200	7 Total	]	2006	2007	Total	2006	2007	Total
010	29,0	29,000				0		29,000	29,000
020	2,0	2,000				0		2,000	2,000
030	1,0	1,000				0		1,000	1,000
030 SCC	1,0	1,000				0		1,000	1,000
040	. 11,0	11,000				0	,	11,000	11,000
050	23,0	23,000				0		23,000	23,000
060	340,0	340,000				0		340,000	340,000
070	4,0	4,000				0		4,000	4,000
080	37,0	00 37,000				0		37,000	37,000
100	5,0	5,000				0		5,000	5,000
110	13,0	00 13,000				0		13,000	13,000
150		0 0				0		0	c
Total	0 466,0	00 466,000	1	0	0	0	0	466,000	466,000

State/Other Split

Program	State			Other				Total	
	2006 2007	Total	2006	2007	Total		2006	2007	Total
010	14,000	14,000		15,000	15,000			29,000	29,000
020	2,000	2,000		0	0			2,000	2,000
030	1,000	1,000		0	0	`		1,000	1,000
030 SCC	1,000	1,000		0	0		İ	1,000	1,000
040	5,000	5,000		6,000	6,000			11,000	11,000
050	11,000	11,000		12,000	12,000			23,000	23,000
060	194,000	194,000		146,000	146,000			340,000	340,000
070	2,000	2,000		2,000	2,000			4,000	4,000
080	20,000	20,000		17,000	17,000			37,000	37,000
100	5,000	5,000		0	0			5,000	5,000
110	9,000	9,000		4,000	4,000			13,000	13,000
150	0	0		0	0			0	0
Total	264,000	264,000	0	202,000	202,000		0	466,000	466,000

FINAL

#### **Department of Social and Health Services**

**DP Code/Title:** 

**M2-9F** Federal Funding Adjustment

**Program Level - 010 Children's Administration** 

Budget Period: 2005-07

Version: A3 010 2005-07 Agency Request 2007 Sup

#### **Recommendation Summary Text:**

The Department of Social and Health Services (DSHS) requests an adjustment/redistribution to the current Federal Appropriation authority for the agency by program for State Fiscal Year 2007.

#### **Fiscal Detail:**

Operating Expenditures	<u>FY 1</u>	<b>FY 2</b>	<u>Total</u>
Overall Funding 001-A General Fund - Basic Account-DSHS Fam Support/Chi	0	3,150,000	3,150,000
Total Cost		3,150,000	3,150,000

#### **Staffing**

#### **Package Description:**

DSHS requests an adjustment/redistribution to the current Federal Authority across various programs for SFY 2007.

Across the Department there is considerable disparity between the amount of federal funding that particular programs can earn and the amount of federal funds appropriated. This request is to reduce this disparity. The result would be a significant (\$19,981,000) reduction to Economic Services Administration's federal appropriation and smaller increases to the federal appropriations in the following programs - Children's Administration, Juvenile Rehabilitation Administration, Mental Health Division, Division of Developmental Disabilities, Division of Long Term Care, Division of Alcohol and Substance Abuse, and Payments to Other Agencies.

#### **Narrative Justification and Impact Statement**

#### How contributes to strategic plan:

This proposal supports the following DSHS Strategic Goal and Objective:

Strategic Goal: Reinforce Strong Management to Increase Public Trust

Strategic Objective: Improve financial planning and oversight.

Performance Measure Detail

**Agency Level** 

#### Reason for change:

This change is requested to better align federal appropriation authority for DSHS Programs with the ability of those Programs to earn federal funds.

#### Impact on clients and services:

There will be no impact on clients or services provided by DSHS.

#### Impact on other state programs:

None

# State of Washington Decision Package Department of Social and Health Services

**FINAL** 

P Code/Title:

M2-9F Federal Funding Adjustment

Program Level - 010 Children's Administration

Budget Period: 2005-07 Version: A3 010 2005-07 Agency Request 2007 Sup

Relationship to capital budget:

None

Required changes to existing RCW, WAC, contract, or plan:

None

Alternatives explored by agency:

None

Budget impacts in future biennia:

There is no impact in future biennia.

Distinction between one-time and ongoing costs:

Not Applicable.

Effects of non-funding:

a program overspends its SFY 2007 Federal Appropriation, those expenditures need to be moved to General-Fund State.

**Expenditure Calculations and Assumptions:** 

Please see attached AW M2-9F Federal Funding Adjustment.xls.

Object Detail	<u>FY 1</u>	<u>FY.2</u>	<u>1 otal</u>
Overall Funding E Goods And Services	0	3,150,000	3,150,000
DSHS Source Code Detail Overall Funding Fund 001-A, General Fund - Basic Account-DSHS Fam Support/Chi	<u>FY 1</u>	<u>FY 2</u>	<u>Total</u>
Sources Title 658L Title IV-E-Foster Care (50%)	0	3,150,000	3,150,000
Total for Fund 001-A	0	3,150,000	3,150,000
Total Overall Funding	0	3,150,000	3,150,000

APPN TITLE	Children & Family Svs. Gf-Federal-Fy] Jr Community Services. Gf-Federal-Fy] MH Institutional: Gf-Federal-Fy] MH Program Support: Gf-Federal-Fy] DD Community: Gf-Federal-Fy] Dd-Institutional:Gf-Federal-Fy] Dd-Program Support: Gf-Federal-Fy] Aging Adult Svs. Gf-Federal-Fy] Alcohol/Substance Abuse:Gf-Fed-Fy] Payments to Other Agencies:Gf-Fed-Fy]	
BALANCE   PRGM TITLE	(3.150,187.99) Children's Administration (850,719.17) Juvenile Rehabilitation Administration (597,878.81) Mental Health Division (600,543.75) Mental Health Division (600,543.75) Mental Health Division (3,984,419.68) Division of Developmental Disabilities (4,476,231.87) Division of Developmental Disabilities (472,434.04) Division of Developmental Disabilities (216,562.28) Division of Long-Term Care (3,697,069.25) Division of Alcohol and Substance Abuse (1,935,420.98) Payments to Other Agencies	(3,150,000) Children's Administration (851,000) Juvenile Rehabilitation Administration (598,000) Mental Health Division (691,000) Mental Health Division (601,000) Mental Health Division (3,984,000) Division of Developmental Disabilities (4,76,000) Division of Developmental Disabilities (472,000) Division of Long-Term Care (3,697,000) Division of Alcohol and Substance Abuse (1,935,000) Subtotal 19,981,000 Adjustment
E NPETITE	Federal Federal Federal Federal Federal Federal Federal Federal	
N TVP	000000000	0000000000
APP	TAT TXT TWD TWD TWA TWA TWA	TA2 TX2 UB2 UN2 UN2 UP2 VA2 VA2 VA2
FUNE	000000000000000000000000000000000000000	<u> </u>
RPT_DATE   PRGM   FUND   APPN   TYPE	GENERAL FUND FEDERAL 9/19/2006 20:18 010 9/19/2006 20:18 020 9/19/2006 20:18 030 9/19/2006 20:18 040 9/19/2006 20:18 040 9/19/2006 20:18 040 9/19/2006 20:18 050 9/19/2006 20:18 145	010 020 030 040 040 040 070 145

- Balance

#### FINAL

# State of Washington **Decision Package**

#### **Department of Social and Health Services**

**DP Code/Title:** 

**M2-9T Transfers** 

Program Level - 010 Children's Administration

Budget Period: 2005-07 Version: A3 010 2005-07 Agency Request 2007 Sup

#### **Recommendation Summary Text:**

The Department of Social and Health Services (DSHS) is requesting transfers between programs that net to zero for the agency in Fiscal Year (FY) 2007.

#### **Fiscal Detail:**

Operating Expenditures	<u>FY 1</u>	<u>FY 2</u>	<u>Total</u>
Overall Funding			
001-1 General Fund - Basic Account-State	0	(774,000)	(774,000)
001-A General Fund - Basic Account-DSHS Fam Support/Chi	0	2,000	2,000
001-C General Fund - Basic Account-DSHS Medicaid Federa	0	(14,000)	(14,000)
489-1 Pension Funding Stabilization Acct-State	0	12,000	12,000
Total Cost	0	(774,000)	(774,000)
Staffing			
	<u>FY 1</u>	<u>FY 2</u>	Annual Avg
Agency FTEs	0.0	(0.6)	(0.3)

#### **Package Description:**

DSHS is requesting internal transfers among several program budgets resulting in a net zero funding change for the department. In order to align program appropriations with planned expenditures in FY2007, adjustments are required in the following areas:

DSHS management has redistributed a reduction of 5.4 FTEs and \$298,000 in FY2007 due to the Middle Management Reduction for Mental Health Division (MHD) headquarters to other DSHS programs. This action is in response to new MHD mandates to develop more efficient and effective methods for serving persons with mental illness that have increased oversight and accountability demands on MHD headquarters staff.

DSHS management has redistributed (\$5,701,000) of the SmartBuy reduction in FY2007 from the Administrative & Supporting Services program to Children's Administration (CA), Juvenile Rehabilitation Administration (JRA), MHD, Division of Developmental Disabilities (DDD), Long Term Care (LTC), Economic Services Administration (ESA), Division of Alcohol and Substance Abuse (DASA), Medical Assistance Administration (MAA), Division of Vocation Rehabilitation (DVR), and Information Systems Services Division (ISSD) to align funding reductions across the agency.

DDD is transferring \$1,300,000 GF-S in FY2007 to ESA to support the ability of the Department in meeting the Social Security Income State Supplemental Payment (SSI/SSP) Maintenance of Effort (MOE). DDD has reached the eligible capacity of expenditures within the program. This transfer reflects the unused allotment within DDD provided in the 2005-07 Biennium, and supports the department requirement to meet an MOE level of spending each calendar year to ensure continued Medicaid funding.

DSHS management has redistributed \$68,000 of the ISSD Pension Plan 1 dollars in FY2007 from the Administrative & Supporting Services program to CA, JRA, MHD, DDD, LTC, ESA, MAA, and DVR to align funding across the agency.

Transfer of the Central Services funding of \$2,171,000 in FY2007 from the Administrative and Support Services program to Payments to Other Agencies.

Administration and Support Services is requesting an internal program transfer to reorganize the central risk management functions under the newly created Chief Risk Officer. This transfer is 2.0 FTEs and \$125,000 per year between budget units

#### **FINAL**

#### **Department of Social and Health Services**

**DP Code/Title:** 

**M2-9T Transfers** 

Program Level - 010 Children's Administration

Budget Period: 2005-07

Version: A3 010 2005-07 Agency Request 2007 Sup

in Program 110.

#### **Narrative Justification and Impact Statement**

How contributes to strategic plan:

Improve the ability of state government to achieve results efficiently and effectively.

Performance Measure Detail

**Agency Level** 

**Activity: A009** Child Protective Services (CPS)

No measures linked to package

**Activity:** A012 Child Welfare Services (CWS)

No measures linked to package

**Activity: A027** Division of Licensed Resources

No measures linked to package

**Activity:** Family Reconciliation Services (FRS)

No measures linked to package

0.00 0.00 **Incremental Changes** FY 1 FY 2 0.00 0.00 **Incremental Changes FY 1** FY 2 0.00 0.00

FY 2

0.00

FY 2

**Incremental Changes** 

**Incremental Changes** 

FY 1

0.00

**FY 1** 

Reason for change:

Changes to FY2007 will align budgets with planned expenditures.

Impact on clients and services:

None

Impact on other state programs:

None

Relationship to capital budget:

None

Required changes to existing RCW, WAC, contract, or plan:

None

Alternatives explored by agency:

None

Budget impacts in future biennia:

All costs are ongoing.

Distinction between one-time and ongoing costs:

DSHS BDS Reporting X:\DSHSBDS\dp\_main.rpt

# State of Washington **Decision Package**

#### **Department of Social and Health Services**

**DP Code/Title:** 

**M2-9T Transfers** 

Program Level - 010 Children's Administration

Budget Period: 2005-07 Version: A3 010 2005-07 Agency Request 2007 Sup

No one-time costs.

#### Effects of non-funding:

DSHS will continue to spend differently than appropriated in the affected programs.

#### Expenditure Calculations and Assumptions:

See attachment 'AW M2-9T Transfers.xls'.

Object Deta		<u>FY 1</u>	<u>FY 2</u>	<u>Total</u>
Overall F	unding			
Α :	Salaries And Wages	0	(37,000)	(37,000)
	Employee Benefits	0	(17,000)	(17,000)
	Capital Outlays	0	(649,000)	(649,000)
T	Intra-Agency Reimbursements	0	(71,000)	(71,000)
	Total Objects	0	(774,000)	(774,000)
SHS Source	e Code Detail			
verall Fundi		<u>FY 1</u>	<u>FY 2</u>	<u>Total</u>
	General Fund - Basic Account-State			
<u>Sources</u>				
0011	General Fund State	· 0	(774,000)	(774,000)
	Total for Fund 001-1	0	(774,000)	(774,000)
Fund 001-A, 0	General Fund - Basic Account-DSHS Fam Support/Chi			
Sources	<u>Title</u>			
658L	Title IV-E-Foster Care (50%)	0	2,000	2,000
	Total for Fund 001-A	0	2,000	2,000
Fund 001-C, 0	General Fund - Basic Account-DSHS Medicaid Federa			
<u>Sources</u>	<u>Title</u>			
19TA	Title XIX Assistance (FMAP)	0	(14,000)	(14,000)
	Total for Fund 001-C	0	(14,000)	(14,000)
	Pension Funding Stabilization Acct-State			
<u>Sources</u>	*			
4891	Pension Funding Stabilization Acct	0	12,000	12,000
	Total for Fund 489-1	0	12,000	12,000
	Total Overall Funding		(774,000)	(774,000)

### 2007 Supplemental M2-9T Transfers

AW M2-9T Transfers

		FTEs		FY2007		FUNDS		
	Program	FY07	ľ	State	489-1	Other	Total	
010	Middle Management Reduction from MHD	(0.6)		(19,000)		(14,000)	(33,00	
	SmartBuy	` 1		(755,000)			(755,00	
	ISSD Pension Rate Redistribution				12,000	2,000	14,00	
	010 Total	(0.6)		(774,000)	12,000	(12,000)	(774.00	
020	Middle Management Reduction from MHD	(0.3)		(10,000)		(7,000)	(17,00	
	SmartBuy	` 1		(467,000)			(467,00	
	ISSD Pension Rate Redistribution				2,000	0 .	2,000	
	020 Total	(0.3)		(477,000)	2,000	(7,000)	(482,00)	
030	Middle Management Reduction from MHD .	5.4		176,000		122,000	298,00	
	SmartBuy			(1,037,000)			(1,037,00	
	ISSD Pension Rate Redistribution				2,000	0	2,00	
	030 Total	5.4		(861,000)	2,000	122,000	(737.00	
040	Middle Management Reduction from MHD	(0.5)	T	(17,000)		(11,000)	(28,000	
	SSP MOE Transfer			(1,300,000)		' 1	(1,300,00	
	SmartBuy			(1,046,000)			(1,046,00	
	ISSD Pension Rate Redistribution				2,000	1,000	3,000	
	040 Total	(0.5)		(2,363,000)	2,000	(10,000)	(2,371,000	
050	Middle Management Reduction from MHD	(0.7)		(23,000)		(16,000)	(39,000	
	SmartBuy		- 1	(379,000)			(379,000	
	ISSD Pension Rate Redistribution			1	2,000	2,000	4,000	
	050 Total	(0.7)		(402,000)	2,000	(14,000)	(414,00	
060	Middle Management Reduction from MHD	(1.0)		(31,000)		(21,000)	(52,000	
	SSP MOE Transfer			1,300,000			1,300,000	
	SmartBuy			(1,519,000)			(1,519,000	
	ISSD Pension Rate Redistribution			. 1.	31,000	9,000	40,000	
	060 Total	(1.0)		(250,000)	31,000	(12,000)	(231,000	
070	Middle Management Reduction from MHD	(0.2)		(6,000)		(5,000)	(11,000	
	SmartBuy		- 1	(49,000)	0		(49,000	
	070 Total	(0.2)		(55,000)	0	(5,000)	(60,000	
080	Middle Management Reduction from MHD	(1.0)	T	(36,000)		(25,000)	(61,000	
	SmartBuy			(370,000)			(370,000	
	ISSD Pension Rate Redistribution				1,000	0	1,000	
	080 Total	(1.0)		(406,000)	1,000	(25,000)	(430,000	
100	Middle Management Reduction from MHD	(0.1)	T	(4,000)		(2,000)	(6,000	
4	SmartBuy		- 1	(79,000)			(79,000	
	ISSD Pension Rate Redistribution				2,000	0	2,000	
	100 Total	(0.1)		(83,000)	2,000	(2,000)	(83,000	
110	Middle Management Reduction from MHD	(1.0)	T	(30,000)		(21,000)	(51,000	
	Central Services Transfer	1		(1,498,000)		(673,000)	(2,171,000	
	SmartBuy			5,701,000			5,701,000	
	ISSD Pension Rate Redistribution			1	(54,000)	(14,000)	(68,000	
	110 Total	(1.0)		4,173,000	(54,000)	(708,000)	3,411,000	
145	Central Services Transfer	0.0		1,498,000		673,000	2,171,000	
	145 Total	0.0		1,498,000	0	673,000	2,171,000	
150	SmartBuy	0.0	T	0	0	700 K	(	
	150 Total	0.0		0	0	o	(	
	<u>.                                    </u>							
	Agency-Wide:	(0.0)	T	0	0	0	(	
	L Agency-Mide.	(0.0)	$\dashv$	0		0		

There are multiple components to ML-9T Transfers:

Middle Management Reduction Redistribution of MHD Category 9000 (010, 020, 030, 040, 050, 060, 070, 080, 100, 110)

SSP MOE Transfer (040, 060)

SmartBuy (110 to 010, 020, 030, 040, 050, 060, 070, 080, 100, 150)

Central Services (110 to 145)

ISSD Pension Rate Plan 1 Redistribution (110 to 010, 020, 030, 040, 050, 060, 080, 100)

**FINAL** 

#### **Department of Social and Health Services**

**DP Code/Title:** 

**M2-IS Modify SACWIS Implementation Sched.** 

**Program Level - 010 Children's Administration** 

Budget Period: 2005-07 Version: A3 010 2005-07 Agency Request 2007 Sup

#### **Recommendation Summary Text:**

This decision package returns \$3.8 million and 3.3 FTEs of the total Fiscal Year 2007 appropriation to Children's Administration received in the 2006 Supplemental Budget to begin implementation of a Statewide Automated Child Welfare Information System (SACWIS) transfer system.

#### **Fiscal Detail:**

Operating Expenditures	<u>FY 1</u>	<b>FY 2</b>	<u>Total</u>
Overall Funding 001-1 General Fund - Basic Account-State		(1,902,000)	(1,902,000)
001-A General Fund - Basic Account-DSHS Fam Support/Chi	0	(1,902,000)	(1,902,000)
Total Cost	0	(3,804,000)	(3,804,000)
Staffing	<u>FY 1</u>	<u>FY 2</u>	Annual Avg
Agency FTEs	0.0	(3.3)	(1.7)

#### **Package Description:**

In this request, Children's Administration (CA) will return \$3.8 million and 3.3 FTEs of the Fiscal Year 2007 funds appropriated to CA in the 2006 Supplemental Budget to begin implementation of a transfer Statewide Automated Child Welfare Information System (SACWIS).

To implement a transfer SACWIS, the Department of Social and Health Services is contracting with a nationally recognized development team to:

- Transfer a proven system from another state to Washington,
- Tailor the system to meet Washington's specific needs,
- Support the implementation of the system, and
- Support the initial operation and maintenance of the system.

The original implementation schedule estimated that the work noted above would be complete and the system would be operational by the end of Fiscal Year 2009. The system is now expected to be available by the middle of Fiscal Year 2010. Two significant events have occurred to cause this timeline to be extended as described below. Therefore, CA will return \$3.8 million (\$1.9 GF-State and \$1.9 GF-Federal) and 3.3 FTEs in Fiscal Year 2007 due to the change in schedule. The overall project cost will increase by \$1.78 million as a result of the changes in the schedule and the inclusion of new federal and state data processing requirements.

The first event was CA's decision to develop and deploy a new, comprehensive practice model. After careful review, consultation with clients, providers, legislators, and the Governor, CA determined that the state's child welfare model needed to be revised to ensure the health and safety, permanency of placement, and well-being of children throughout the state. Referred to as the Practice Model Redevelopment Project, this effort began in January 2006. The project is expected to produce its first new directives in the spring of 2007. It is imperative that the SACWIS conforms and responds to the forms and processes developed by the project. The SACWIS schedule had to be adjusted to align with the Practice Model development timeline.

The second event deals with CA's need to realign its SACWIS with the ProviderOne system. The SACWIS solution intends to use ProviderOne, the State's Medicaid system and DSHS's claims processing system, as its payment processing system (i.e., SACWIS sends payment information to ProviderOne in a fashion similar to how other state's SACWIS solutions send

FINAL

#### **Department of Social and Health Services**

**DP Code/Title:** 

M2-IS Modify SACWIS Implementation Sched.

Program Level - 010 Children's Administration

Budget Period: 2005-07 Version: A3 010 2005-07 Agency Request 2007 Sup

payment information to a state accounting system). Social Services Payment processing capability within ProviderOne has been reforecast to be available for CA in the spring of 2009. However, in order to provide schedule contingency, we are requiring deployment of the SACWIS financial management functionality no sooner than August 2009.

#### **Narrative Justification and Impact Statement**

#### How contributes to strategic plan:

#### RELATIONSHIP TO CA'S STRATEGIC PLAN

An integrated, federally-certified SACWIS will support CA's performance in the following top three CA Strategic Plan priorities:

- SAFETY Washington's children will be safe from abuse and neglect,
- PERMANENCY Provide stable, nurturing and permanent placements as quickly as possible for children who need out-of-home care, and
- WELL-BEING Help families and communities improve the well-being of children in out-of-home care.

#### RELATIONSHIP TO CA'S ACTIVITIES AND STRATEGIES

The implementation of a proven system is necessary to sustain reform efforts and improve accountability. A proven information system will provide:

- Intake, child protective services, child welfare services and other field workers adequate tools to make timely, informed decisions to achieve the state's safety, permanency and well-being goals.
- Headquarters and regional managers and financial specialists adequate tools to establish and hold staff accountable to a budget.
- Headquarters and regional managers meaningful data to evaluate the effectiveness of and better manage CA's service programs.

#### SUCCESS MEASURES

The success of this proposal will be measured by improvements in CA's safety, permanency and well-being Government, Management, Accountability and Performance data measures, compliance with federal and state requirements, ability to facilitate statewide consistency of providing services and mitigation of the technical risk. Additional performance measures include project scope, schedule and budget metrics, as well as reduced operating costs, improved access to information, and increased flexibility (e.g. the ability to modify the system to improve client service delivery in a timely fashion).

#### Performance Measure Detail

#### **Agency Level**

			Incremental Change	es
Activity:	A009	Child Protective Services (CPS)	<u>FY 1</u>	<b>FY 2</b>
	No	measures linked to package	0.00	0.00
			Incremental Change	es
Activity:	A012	Child Welfare Services (CWS)	<u>FY 1</u>	<b>FY 2</b>
	No	measures linked to package	0.00	0.00
			Incremental Change	es
Activity:	A033	Family Reconciliation Services (FRS)	<u>FY 1</u>	<b>FY 2</b>
	No	measures linked to package	0.00	0.00

#### Reason for change:

The original implementation schedule estimated that the work noted above would be complete and the system would be

DSHS BDS Reporting X:\DSHSBDS\dp\_main.rpt

# State of Washington Decision Package

FINAL

#### **Department of Social and Health Services**

DP Code/Title: M2-IS Modify SACWIS Implementation Sched.

Program Level - 010 Children's Administration

Budget Period: 2005-07 Version: A3 010 2005-07 Agency Request 2007 Sup

operational by the end of Fiscal Year 2009. The system is now expected to be available by the middle of Fiscal Year 2010. Two significant events - CA's decision to develop and deploy a new, comprehensive practice model and CA's need to realign its SACWIS with the ProviderOne system - have occurred to cause this timeline to be extended. Due to this schedule modification, CA cannot expend all of the funds and FTEs appropriated for Fiscal Year 2007 for this project.

None

Impact on other state programs:

None

Relationship to capital budget:

None

Required changes to existing RCW, WAC, contract, or plan:

None

Alternatives explored by agency:

No other options were explored. If this decision package is not approved, this funding and FTEs will remain unspent in CA's budget for Fiscal Year 2007.

#### Budget impacts in future biennia:

The transfer SACWIS system is expected to be available by the middle of Fiscal Year 2010. A maintenance level request has been submitted for the 2007-09 Biennium to continue work on this project.

#### Distinction between one-time and ongoing costs:

This is a one-time return of funds appropriated to CA for the implementation of a transfer SACWIS.

#### Effects of non-funding:

CA will not be able to spend this amount in Fiscal Year 2007 for the implementation of a SACWIS transfer system. If this decision package is not approved, this funding and FTEs will remain unspent in CA's budget for Fiscal Year 2007.

#### Expenditure Calculations and Assumptions:

See attachment CA-M2-IS Modify SACWIS Implementation Sched.xls

#### **Department of Social and Health Services**

**DP Code/Title:** 

M2-IS Modify SACWIS Implementation Sched.

#### Program Level - 010 Children's Administration

Budget Period	1: 2005-07 Version: A3	\$			
Object De	<u>etail</u>		<u>FY 1</u>	<u>FY 2</u>	<u>Total</u>
Overall	Funding				
Α	Salaries And Wages		0	(279,000)	(279,000)
В	Employee Benefits		0	(97,000)	(97,000)
Ε	Goods And Services		0	(3,277,000)	(3,277,000)
G	Travel		0	(100,000)	(100,000)
J	Capital Outlays		0	(51,000)	(51,000)
		Total Objects	0	(3,804,000)	(3,804,000)
Overall Fun		at State	<u>FY 1</u>	<u>FY 2</u>	<u>Total</u>
Overall Fun Fund 001-1	,	nt-State		<del></del>	-
Overall Fun Fund 001-1 <u>Source</u>	ding , General Fund - Basic Accour <u>s Title</u>	nt-State  —  Total for Fund 001-1	<u>FY 1</u> 0 0	(1,902,000)	(1,902,000)
Overall Fun Fund 001-1 <u>Source</u> 0011	ding , General Fund - Basic Account s <u>Title</u> General Fund State A, General Fund - Basic Accoun	Total for Fund 001-1	0	<del></del>	-
Overall Fun- Fund 001-1 <u>Source</u> 0011 Fund 001-A	ding , General Fund - Basic Account s <u>Title</u> General Fund State A, General Fund - Basic Accoun	Total for Fund 001-1 nt-DSHS Fam Support/Chi	0	(1,902,000)	(1,902,000)
Overall Fun Fund 001-1 Source 0011 Fund 001-A Source	ding , General Fund - Basic Account s <u>Title</u> General Fund State  A, General Fund - Basic Account s <u>Title</u>	Total for Fund 001-1 nt-DSHS Fam Support/Chi	0	(1,902,000)	(1,902,000) (1,902,000)

# 2007 Supplemental M2-IS Modify SACWIS Implementation Sched.

S	FY07	FY07	FY07
	Original Scheduled Costs	Expected Costs	Unspent Funds
Contracted Solution Vendor	4,368,312	1,296,721	3,071,591
Project Management Support	279,930	0	279,930
Project QA (2 FT, 1 PT)	561,600	531,686	29,914
Additional State Project Staff	668,250	371,250	297,000
FTEs	7.5	4.2	3.3
Solution Arch	275,640		275,640
Equip (hardware/software)	1,250,000	1,500,000	(250,000)
State Travel	200,000	100,000	100,000
Fiscal Year Total	7,603,732	3,799,658	3,804,074
State Total (GF-S)	3,801,866	1,899,829	1,902,000
Federal Match (T IV-E)	3,801,866	1,899,829	1,902,000

State Total (GF-S) (1,902,000)	(1,902,000)
rederal Match (1 IV-E)  Total	(1,902,000) (3,804,000)

#### **Department of Social and Health Services**

DP Code/Title: M2-IT Enhance Case Review Program Level - 010 Children's Administration

Budget Period: 2005-07 Version: A3 010 2005-07 Agency Request 2007 Sup

#### **Recommendation Summary Text:**

This request is for \$1,191,000 and 5.0 FTEs for Fiscal Year 2007 to enhance the current case review process by expanding the scope to licensing files, contracting for development, testing and quality assurance regarding the case review process as well as adding external reviewers.

#### **Fiscal Detail:**

Operating Expenditures	FY 1	<u>FY 2</u>	<u>Total</u>
Overall Funding 001-1 General Fund - Basic Account-State	0	834.000	834.000
001-A General Fund - Basic Account-DSHS Fam Support/Chi	0	274,000	274,000
001-C General Fund - Basic Account-DSHS Medicaid Federa	0	83,000	83,000
Total Cost	0	1,191,000	1,191,000
Staffing	<u>FY 1</u>	<u>FY 2</u>	Annual Avg
Agency FTEs	0.0	5.0	2.5

#### **Package Description:**

Children's Administration is requesting 5.0 FTEs and \$1,191,000 for Fiscal Year 2007. Additional resources are necessary to develop a process to provide additional case review of the licensing of foster homes and residential facilities.

There are at least seven outcomes contained in the Braam Panel Implementation Plan which cannot at present be measured through the Case Management and Information System (CAMIS). It is necessary for the baseline of these outcomes, and the annual reporting on the benchmarks established by the panel, to be measured through a review of case records.

The Children's Administration (CA) has contracted with the University of Washington (UW) School of Social Work to conduct preliminary design work to develop, test and provide quality assurance regarding the case review methodology. The University will develop the sampling to be used for each outcome measure and will develop the questions and the scoring criteria. They will also analyze and report on the data, and develop a quality assurance process to ensure consistency (inter-rater reliability) of scoring of cases. The Children's Administration will need additional funding for the ongoing quality assurance. The first year cost of this contract is approximately \$125,000.

The Children's Administration proposes that a separate case review team be established to conduct case reviews using the above methodology to develop baselines and annual reporting on benchmarks related to the identified Braam outcome measures. An objective and credible measurement process is required to ensure that the panel has confidence in the measurement of results provided by the case review methodology.

This review team would be composed of a pool of reviewers including CA staff and external reviewers. The external reviewers would include a variety of stakeholders. Co-team leaders (one CA and one external lead) would be assigned to each review. A quality assurance regime, including inter-rater reliability will be established by the UW contractors to assure reliability of the process and the results.

The seven outcomes to be measured by case review are different and quite distinct. This requires a different sample for each outcome. Case reviewers will be required to review seven different samples of cases annually. Each case sample is expected to be composed of 400 cases. The sample will be stratified to provide regional data. This will require case reviewers to read cases in various offices across all six CA service regions. In effect, they will travel and read files across the state.

#### State of Washington **Decision Package Department of Social and Health Services**

**FINAL** 

**DP Code/Title: M2-IT** Enhance Case Review Program Level - 010 Children's Administration

Budget Period: 2005-07 Version: A3 010 2005-07 Agency Request 2007 Sup

The Children's Administration estimates that three case review FTEs are needed to conduct these case reviews annually. In addition, two case reviewers are requested to monitor and report on CA compliance with the implementation of the 87 Action Steps contained in Braam Implementation Plan. These reviewers will be completing case reviews statewide to check specific policy implementation and to ensure the availability of, and to gather, documentation for the panel to show that the CA is complying with the requirements of the implementation plan. The cost of the five reviewers is \$510,000 in Fiscal Year 2007.

The estimated cost in Fiscal Year 2007 for three external reviewers is \$556,000. This estimate is based on the 200 cases, seven different samples of cases and estimating that each case will require an average of four hours to review and score. Total travel expenses, including mileage, per diem and lodging is estimated at \$52,000 and is included in the total costs for the three external reviewers.

If this request for Fiscal Year 2007 is fully funded, then the department's 2007-09 Biennium request will be altered to reflect ongoing estimated expenditures of 5.0 FTEs and \$1,171,000 per fiscal year.

Fiscal Year 2007

FTEs:

5.0

Funds for FTEs:

\$510,000

External Reviewers: \$556,000

Contract Funds:

\$125,000

Total:

\$1,191,000

#### **Narrative Justification and Impact Statement**

#### How contributes to strategic plan:

The proposals included in this decision package support the strategies and objectives for the following goals and outcomes included in CA's Strategic Plan:

#### **Supporting Client Outcomes**

Goal: Continuously improve the organization's capacity to achieve excellent outcomes for children and families. Outcome SCO-6: Quality assurance system promotes satisfactory outcomes for children and families.

This decision package supports the Priorities of Government (POG) goal to "Improve the Security of Washington's Vulnerable Children and Adults" and CA's goals under Government Management Accountability and Performance (GMAP) reporting of Permanency for Children, Child and Family Well Being and Supporting Client Outcomes

#### Performance Measure Detail

#### **Agency Level**

		Incremental Changes	
Activity:	A009 Child Protective Services (CPS)	<u>FY 1</u> <u>FY 1</u>	<u>2</u>
	No measures linked to package	0.00	0
		Incremental Changes	
Activity:	A012 Child Welfare Services (CWS)	<u>FY 1</u> <u>FY 2</u>	<u>2</u>
	No measures linked to package	0.00	0
		Incremental Changes	
Activity:	A033 Family Reconciliation Services (FRS)	<u>FY 1</u> <u>FY 2</u>	<u>2</u>
	No measures linked to package	0.00 0.00	n

#### Reason for change:

# State of Washington Decision Package

**FINAL** 

#### **Department of Social and Health Services**

DP Code/Title: M2-IT Enhance Case Review Program Level - 010 Children's Administration

Budget Period: 2005-07 Version: A3 010 2005-07 Agency Request 2007 Sup

This request is being proposed in order to:

- Meet accountability requirements and expectations
- Include all CA service programs in the QA program
- Know if performance goals and outcomes are being achieved
- Increase external credibility and confidence in the results being reported.

#### Impact on clients and services:

This proposal will have a positive impact on services provided by CA and its clients by identifying specific areas that improve services to children and foster families. CA expects stakeholders will support this package.

#### Impact on other state programs:

None

Relationship to capital budget:

Not applicable

Required changes to existing RCW, WAC, contract, or plan:

None

#### Alternatives explored by agency:

Because at least seven outcomes contained in the Braam Panel Implementation Plan requiring additional case review of the licensing of foster homes and residential facilities cannot be measured through the CAMIS data system, the only way for these to be measured is through a review of case records. Service quality is best measured through a review of the actual work done in individual cases. Without resources to establish an objective and credible measurement process and external reviewers from a variety of stakeholders, the alternative would be to rely only on internal CA resources to provide quality assurance. Relying only on internal CA resources does not provide stakeholders with adequate assurance that the QA results accurately reflect the quality of service provided to children and families.

#### Budget impacts in future biennia:

The costs and FTEs would carry forward in future biennia.

#### Distinction between one-time and ongoing costs:

The contract with the University of Washington, School of Social Work to conduct preliminary design work to develop, test and provide quality assurance regarding the case review process is a cost of \$125,000 for Fiscal Year 2007 with \$125,000 being needed in Fiscal Year 2008 to complete the work. A lower amount of ongoing funding will be needed in Fiscal Year 2009. Initial equipment costs for new staff would be one-time only. All other costs would be ongoing.

#### Effects of non-funding:

The effect of not funding this request would be that CA would either not implement enhanced quality assurance processes, which would have a negative effect on ensuring CA provides quality services to children and families; or in order to implement, CA would need to look at service funding and possibly reduce program funds.

#### Expenditure Calculations and Assumptions:

# State of Washington Decision Package

**FINAL** 

#### **Department of Social and Health Services**

DP Code/Title: M2-IT Enhance Case Review Program Level - 010 Children's Administration

Budget Period	l: 2005-07 Version: A3 010 2005-07 Agency Request 2	2007 Sup		
See attached	CA M2-IT Enhance Case Review.xls			
Object De	<u>etail</u>	<u>FY 1</u>	<u>FY 2</u>	<u>Total</u>
Overall	Funding			
· <b>A</b>	Salaries And Wages	0	310,000	310,000
В	Employee Benefits	0	76,000	76,000
Е	Goods And Services	0	740,000	740,000
G	Travel	0	20,000	20,000
J	Capital Outlays	0	41,000	41,000
Т	Intra-Agency Reimbursements	0	4,000	4,000
	Total Objects	0	1,191,000	1,191,000
	ce Code Detail	FY 1	FY 2	Total
Overall Fun	ding , General Fund - Basic Account-State	<u>F1 1</u>	<u>F I Z</u>	<u>10tai</u>
	s Title			
0011	General Fund State	0	834,000	834,000
	Total for Fund 001-1	0	834,000	834,000
Fund 001-A <u>Source</u>	., General Fund - Basic Account-DSHS Fam Support/Chi s <u>Title</u>			
658L	Title IV-E-Foster Care (50%)	0	274,000	274,000
	Total for Fund 001-A	0	274,000	274,000
Fund 001-C	, General Fund - Basic Account-DSHS Medicaid Federa			
Source	<u>S</u> Title			
19TA	Title XIX Assistance (FMAP)	0	83,000	83,000
	Total for Fund 001-C	0	83,000	83,000
	Total Overall Funding	0	1,191,000	1,191,000

# 2007 Supplemental Budget M2-IT Enhance Case Review

	FY 2	007	Biennial	Total
	FTEs	Funds	FTEs	Funds
Additional Case Reviewers	5.0	510,000	2.5	510,000
External Reviewers		556,000		556,000
Contract with UW School of Social Work_		125,000		125,000
	5.0	1,191,000	2.5	1,191,000
=	5.0	1,191,000	2.5	1,191,

	FY 07	]
<b>WMS Program Manager</b>	5.0	
Salaries	310,000	Assumes mid-range CA Peer
Benefits	75,000	Grouping w/9-1-05 increase
Goods and Svcs	60,000	(\$62,193 annually)
Travel	20,000	
Equipment	40,000	
Transfers	5,000	
Total	510,000	-

#### **External Reviewers**

Assumptions:

Total FY07 Costs - External Reviewers	\$ 556,000
Estimate travel costs (mileage, per diem, lodging) at \$52,000/year	\$ 52,000
	\$ 504,000
Need 3 external reviewers to co-lead with CA reviewers	3
	\$ 168,000
Estimate \$30 per hour for external reviewers review time	\$ 30
Total hours	5,600
Each case will require 4 hours for external reviewers to review	 4
Total case samples for review	1,400
Estimate 7 different samples of cases	7
Estimate 200 cases over biennium will be reviewed and scored	200
Assumptions.	

Contract with University of Washington School of Social Work to complete preliminary work and to develop, test and provide quality assurance regarding the case review methodology.

FY 07 125,000

### State of Washington **Decision Package**

#### **Department of Social and Health Services**

DP Code/Title: M2-IU Conduct Foster Parent Survey

**Program Level - 010 Children's Administration** 

Budget Period: 2005-07 Version: A3 010 2005-07 Agency Request 2007 Sup

#### **Recommendation Summary Text:**

This request is for \$203,000 for Fiscal Year 2007 to contract for a foster parent survey to measure the effectiveness of changes being made to the foster care system.

#### **Fiscal Detail:**

Operating Expenditures	<u>FY 1</u>	<u>FY 2</u>	<b>Total</b>
Overall Funding 001-1 General Fund - Basic Account-State		146,000	146.000
001-A General Fund - Basic Account-DSHS Fam Support/Chi	. 0	57,000	57,000
Total Cost		203,000	203,000

#### **Staffing**

#### **Package Description:**

Children's Administration (CA) is requesting \$203,000 for Fiscal Year 2007 to contract for a foster parent survey to measure foster parent perceptions of the effectiveness of changes designed to positively impact foster parents.

The state of Washington relies on foster parents to provide homes and care for children who have experienced abuse and neglect. Foster children have special needs and are often more difficult to care for than other children in our communities. This request for funding to contract for a foster parent survey will provide CA with information to better support the work foster parents do. The CA has built a solid foundation of support through contracted work that has created hubs, buddy systems, and other support systems to help knit foster parents together, increasing their level of support and satisfaction. We need to build on that foundation to increase the number of foster homes and to retain them.

Retention, training, support and development of licensed and relative caregivers are essential to ensuring safety, placement stability, and well-being of children in out of home care. Children's Administration is implementing changes in policy and practice to provide increased support, training and information sharing with caregivers.

To measure the effectiveness of these changes, CA needs to know if foster parents experience increased support and satisfaction in their roles. CA has contracted with the Social and Economic Sciences Research Center (SESR) at Washington State University to conduct an annual independent, statistically valid, anonymous survey of licensed foster parents and relative caregivers. Specifically, the survey must address caregiver perceptions regarding the adequacy of training and support for the following:

- their roles and responsibilities
- the management of emotional and behavioral and medical problems
- educational advocacy
- strategies for engaging with families
- cultural competency skills

The survey must also assess effectiveness of communication and information sharing with caregivers as well as their general satisfaction with the services they receive from the Children's Administration.

It is estimated that the cost of developing the survey design, tool, and procedures, which includes consulting with a variety of stakeholders, partners and staff, and the completion of the survey and resultant reports is \$203,000 for Fiscal Year 2007.

If this request for Fiscal Year 2007 is fully funded, then the department's 2007-09 Biennium request for the foster parent survey (a piece of the Increase Support for Foster Parents request) would need to be revised to reflect a cost of \$146,000 in

# State of Washington Decision Package

**FINAL** 

#### **Department of Social and Health Services**

**DP Code/Title:** 

**M2-IU** Conduct Foster Parent Survey

Program Level - 010 Children's Administration

Budget Period: 2005-07 Version: A3 010 2005-07 Agency Request 2007 Sup

Fiscal Year 2008 and \$151,000 in Fiscal Year 2009.

#### **Narrative Justification and Impact Statement**

#### How contributes to strategic plan:

The proposals included in this decision package support the strategies and objectives for the following goals and outcomes included in CA's Strategic Plan:

#### Permanency

Goal: Provide stable, nurturing, and permanent placements as quickly as possible for children who are placed into out-of-home care.

Outcome P-1: Children have permanency and stability in their living situations.

Outcome P-2: The continuity of family relationships and connections is preserved for children.

#### **Supporting Client Outcomes**

Goal: Continuously improve the organization's capacity to achieve excellent outcomes for children and families. Outcome SCO-8: Staff and provider training and development adequately support the goals of the agency.

This decision package supports the Priorities of Government (POG) goal to "Improve the Security of Washington's Vulnerable Children and Adults" and CA's goals under Government Management Accountability and Performance Reporting (GMAP) of Permanency for Children, Child and Family Well Being and Supporting Client Outcomes.

#### Performance Measure Detail

#### **Agency Level**

Activity: A031 Family Foster Home (FFH) Care

No measures linked to package

**Incremental Changes** 

<u>FY 1</u>

0.00

0.00

#### Reason for change:

CA must measure the effectiveness of the changes being implemented regarding the policy and practice of providing increased support, training, and information sharing to know if foster parents experience increased support and satisfaction in their roles. Specifically, the survey must address the caregivers' perceptions regarding the adequacy of training and support for their roles and responsibilities, the management of emotional and behavioral and medical problems, educational advocacy, strategies for engaging with families, and cultural competency skills.

#### Impact on clients and services:

This proposal will have a positive impact on foster parents and ultimately foster children. CA expects stakeholders will support this package.

#### Impact on other state programs:

None

#### Relationship to capital budget:

None

# State of Washington Decision Package

FINAL

#### **Department of Social and Health Services**

**DP Code/Title:** 

**M2-IU** Conduct Foster Parent Survey

Program Level - 010 Children's Administration

Budget Period: 2005-07 Version: A3 010 2005-07 Agency Request 2007 Sup

Required changes to existing RCW, WAC, contract, or plan:

None

#### Alternatives explored by agency:

There are no alternatives. Retention, training, support and development of licensed and relative caregivers are essential to ensuring safety, placement stability, and well-being of children in out of home care. To measure the effectiveness of CA's changes in policy and practice to provide increased support to foster parents, a survey is needed to measure if foster parents experience increased support and satisfaction in their roles. In addition, it is a Braam requirement to conduct foster parent surveys annually.

#### Budget impacts in future biennia:

Future biennia costs would be for implementation of the annual survey.

#### Distinction between one-time and ongoing costs:

This request is for the initial design and implementation of the foster parent survey. Ongoing costs for the annual survey will be less and is included in CA's 2007-09 Biennial Budget request.

#### Effects of non-funding:

If this decision package is not funded, Children's Administration will have to divert resources, including from service areas, to absorb the development costs and will be unable to implement a comprehensive survey in future years.

#### Expenditure Calculations and Assumptions:

See attached CA-M2-IU Conduct Foster Parent Survey.xls

Object Detail	. <u>FY 1</u>	<u>FY 2</u>	<u>Total</u>
Overall Funding			
N Grants, Benefits & Client Services	0	203,000	203,000
DSHS Source Code Detail			
Overall Funding	<b>FY 1</b>	<u>FY 2</u>	<u>Total</u>
Fund 001-1, General Fund - Basic Account-State			
Sources Title	,		
0011 General Fund State	0	146,000	146,000
Total for Fund 001-1	0	146,000	146,000
Fund 001-A, General Fund - Basic Account-DSHS Fam Support/Chi			
Sources Title			
658A Title IV-E Foster Care (FMAP)	0	57,000	57,000
Total for Fund 001-A	0	57,000	57,000
Total Overall Funding	0	203,000	203,000

# 2007 Supplemental CA M2-IU Conduct Foster Parent Survey

The budget below, as submitted by the Washington State University Social and Economic Services Research Center (SERC), is interviews of up to 2,400 foster parents from a beginning sample of about 3,355; weighting of survey results, and preparation of reports and analyses of survey data, and presentation of results. Sample size and survey design are based on a goal of pretesting, designing and conducting focus groups, preparation of final survey and interview materials; completing telephone based on the 10 tasks (see below). This budget includes all costs for survey development, advisory group meetings, survey completing approximately 400 interviews for each of the six CA regions.

Budget Task	FY 2007
Survey design and project management	\$33,505
Telephone interviewing with caregivers & supervision	\$48,355
Translation and Bilingual Interviews	\$9,436
Postage, supplies, focus group facility, and honorarium to participants	\$23,423
Long distance telephone	\$14,002
Data management and computer assisted telephone interview (CATI) system	\$20,860
Data analysis and reports	\$35,350
S/TOTAL	\$184,931
Indirect costs @ 10%	\$18,493
TOTAL CONTRACT COSTS FOR FOSTER PARENT SURVEY	\$203,000

The specific tasks to be completed:

- 1. Survey Advisory Group
  - 2. Survey Design
- 3. Questionnaire Design
- 4. Pretest of the Questionnaire
- 5. Focus Groups of Foster Parents
  - 6. Samples
- 7. Survey Implementation
- 8. Database and Code Book
  - 9. Data Analysis
    - 10. Reports

# State of Washington **Decision Package**

#### **Department of Social and Health Services**

DP Code/Title: M2-IV CA Workload Study
Program Level - 010 Children's Administration

Budget Period: 2005-07 Version: A3 010 2005-07 Agency Request 2007 Sup

#### **Recommendation Summary Text:**

This request is for \$500,000 for Fiscal Year 2007 to contract for a workload study to provide a comprehensive measurement of workload for the Children's Administration.

#### **Fiscal Detail:**

Operating Expenditures	<u>FY 1</u>	<u>FY 2</u>	<u>Total</u>
Overall Funding 001-1 General Fund - Basic Account-State	0	250,000	250,000
001-A General Fund - Basic Account-DSHS Fam Support/Chi	0	250,000	250,000
Total Cost		500,000	500,000

#### **Staffing**

#### **Package Description:**

Children's Administration (CA) is requesting \$500,000 to fund a contract for the CA's workload study that is being conducted in Fiscal Year 2007 and will take into account all of the tasks that a worker should be performing based upon state and federal law, policy and other mandates. The CA currently relies on caseload to request funding for FTEs. It is extremely important to understand the complexity and quantity of work that staff are required to perform on a case within each program area. The study will also provide us with the tools to identify workload shifts throughout the state, estimate how many staff will be needed and move resources accordingly.

A caseload is the number of cases assigned to a worker. Workload is the time it takes, on average, for a worker to complete the work on each case for which he or she is responsible. Although caseload is an important aspect of FTE funding, the workload of equal size caseloads is likely to be quite different when the caseloads consist of cases in different phases of the service spectrum. Generally, a staffing model that is based on workload measurement provides a more precise tool for budget and staffing decisions. It can be used to maintain an equitable and objective distribution of staff across the state within regions, offices and units. An objective measurement of actual work performed more precisely calculates the total number of hours required in order to complete the workload.

#### This study will provide:

- a comprehensive measurement of workloads,
- a basis for performing a federally required cost-benefit analysis of implementing a new SACWIS system,
- a workload model that takes into consideration expected workload for different tasks and staff positions based on best practices and the comprehensive CA practice model,
- a means for estimating workloads for the current distribution of FTEs and caseloads in the agency, and
- a means for estimating workloads for hypothetical scenarios of different distributions of FTE's and types of case activities.

In addition, the contractors will train CA staff in the use of the workload estimation tool, and help build capacity within CA to maintain and update the tool. The tool will be provided to CA during the project period and thereafter.

#### **Narrative Justification and Impact Statement**

#### How contributes to strategic plan:

This proposal supports the strategies and objectives for the following goal and outcomes included in CA's Strategic Plan:

# State of Washington Decision Package

FINAL

#### **Department of Social and Health Services**

**DP Code/Title:** 

**M2-IV CA Workload Study** 

Program Level - 010 Children's Administration

Budget Period: 2005-07
Supporting Client Outcomes

Version: A3 010 2005-07 Agency Request 2007 Sup

Goal: Continuously improve the organization's capacity to achieve excellent outcomes for children and families. Outcome SCO-7: Agency has adequate and efficient structure, staffing and fiscal resources.

This decision package supports the Priorities of Government (POG) goal to "Improve the Security of Washington's Vulnerable Children and Adults" and the Department of Social and Health Services (DSHS) goals under Government Management Accountability and Performance Reporting (GMAP), "Improve children's' safety and well-being".

Performance Measure Detail

**Agency Level** 

Activity: A012 Child Welfare Services (CWS)

No measures linked to package

**Incremental Changes** 

FY 1 0.00 FY 2 0.00

#### Reason for change:

One aspect of the workload study is to satisfy a federal requirement for a cost-benefit analysis of implementing a new SACWIS system. Additionally, to have an effective workforce, CA must understand the complexity and quantity of work that our staff are required to perform. This will help the CA build future budget requests and help us quantify for the Governor, Legislature and stakeholders why we are requesting more resources and where the need is.

#### Impact on clients and services:

This proposal will have a positive impact on all aspects of CA's services as we will be able to identify workload shifts throughout the state, increased and decreased workloads, and move resources accordingly. This will allow for an even distribution of workload and caseload across offices, regions and the state.

Impact on other state programs:

None

Relationship to capital budget:

None

Required changes to existing RCW, WAC, contract, or plan:

None

#### Alternatives explored by agency:

CA has utilized "in house" resources to perform similar measurements in the past. Results of previous studies were sometimes considered "self serving" due to the internal provider. The current contract is with nationally known experts in the area of child welfare workload measurement and includes automation of a system which can be used by the agency on an ongoing basis.

#### Budget impacts in future biennia:

Funding for the contract is one time only.

#### Distinction between one-time and ongoing costs:

All costs are one time only.

# State of Washington Decision Package

**FINAL** 

#### **Department of Social and Health Services**

**DP Code/Title:** 

**M2-IV CA Workload Study** 

Program Level - 010 Children's Administration

Budget Period: 2005-07 Version: A3 010 2005-07 Agency Request 2007 Sup

#### Effects of non-funding:

If this request is not funded, the CA will need to divert resources, including service funding, to pay for this contract. This contract is necessary to fulfill a federal requirement for the new SACWIS system and to ensure that we have the right staff and workload to provide the best services possible to our clients.

#### Expenditure Calculations and Assumptions:

See attached CA-M2-IV CA Workload Study.xls

Object Detail	<u>FY 1</u>	<u>FY 2</u>	<b>Total</b>
Overall Funding E Goods And Services	0	500,000	500,000
DSHS Source Code Detail Overall Funding Fund 001-1, General Fund - Basic Account-State Sources Title	<u>FY 1</u>	<u>FY 2</u>	<u>Total</u>
0011 General Fund State	0	250,000	250,000
Total for Fund 001-1	0	250,000	250,000
Fund 001-A, General Fund - Basic Account-DSHS Fam Support/Chi <u>Sources</u> <u>Title</u>			
658L Title IV-E-Foster Care (50%)	0	250,000	250,000
Total for Fund 001-A	0	250,000	250,000
Total Overall Funding	0	500,000	500,000

# M2-IV Workload Study 2007 Supplemental

T DUE DATE 10,000 15-Sep-06 7,000 15-Sep-06

COST

Σo

43,000 30-Nov-06 86,000 2-Mar-06

43,000 13-Apr-07 96,000 1-Apr-07

10th of 15,000 each Month

		BUDGET HOURS	RATE	SUB	SUBTOTAL	TOTAL	ITEM	ľ
LABOR CATEGORY	PERSONNEL					TINICORIO	,	
Mgr./Project Advisor	Yuan, Y., Ph.D.	120	\$ 182.35	₩	21,882.00	10000	- 0	_
Project Director	Graham, D., JD	576	\$ 164.12	₩	94,533.12	10%	ღ	_
Strategic Advisor	Fluke, J, Ph.D.	88	\$ 164.12	₩	13,129.60	10%	4	
Policy Analysis Lead	Moore, L., MSW	160	\$ 164.12	υ	26,259.20	10%	004A	Ŭ
Study Design Lead	Walsh, T., Ph.D.	200	\$ 164.12	<del>\$</del>	32,824.00	10%	004B	_
CB Analysis Lead	Storey, J.	09	\$ 164.12	₩	9,847.20	10%	004C	
Research Associate	Freeman, I., Ed.M.	540	\$ 105.75	€9	57,105.00		2	
Report Production Staff TOTAL PERSONNEL		116 <b>1,852</b>	\$ 48.00	↔	5,568.00	\$ 261,148.12	9 2	
SUBCONTRACTOR: Principal Investigator	Edwards, M., Ph.D.	464	\$ 164.12	₩	76,151.68	10%	8 6	
Data Collection/Analysis Lead Research Associate	Reynolds, Joanna, M.A. Frankel, Paul, Ph.D.	980	\$ 105.75 \$ 105.75	<b>⇔</b> ↔	71,910.00 40,185.00			
TOTAL SUBCONTRACTOR		1,524				\$ 188,246.68		
Airfare/Transportation				↔	20,122.00			
Hotel Per Diem				<b>↔</b> ↔	7,497.00			
Ground Transportation				9 <del>(</del> 9	10,200.00			
TOTAL TRAVEL						\$ 50,603.00		
TOTAL BUDGET FOR FISCAL YEAR 2007	. YEAR 2007					\$ 500,000		
				GF.	GF-State	\$ 250,000		
				9. F.	GF-F - Title IV-E	<del>•</del>		

		BUDGET HOURS BATE	RATE	S	SUBTOTAL	TOTAL	HEM	DEI IVERARI ES
AROB CATEGODY	DEDCONINE!				l	10000		
	Yuan, Y., Ph.D.	120	\$ 182.35	↔	21,882.00	DISCOON	- 0	Project Management Plan Project Work Plan
	Graham, D., JD	929	\$ 164.12	₩	94,533.12	10%	က	Progress Reports
	Fluke, J, Ph.D.	80	\$ 164.12	↔	13,129.60	10%	4	Workload Profile
ס	Moore, L., MSW	160	\$ 164.12	υ	26,259.20	10%	004A	Complete Data Collector
udy Design Lead	Walsh, T., Ph.D.	200	\$ 164.12	↔	32,824.00	10%	004B	Data Collection Completed
B Analysis Lead	Storey, J.	09	\$ 164.12	↔	9,847.20	10%	004C	Workload Profile Completed
esearch Associate	Freeman, I., Ed.M.	540	\$ 105.75	₩	57,105.00		2	Prospective Workload Model
eport Production Staff		116	\$ 48.00	₩	5,568.00		9	Training Materials and Training
OTAL PERSONNEL		1,852				\$ 261,148.12		Recommendations
UBCONTRACTOR:							<u> </u>	Criange Control Management Process
incipal Investigator	Edwards, M., Ph.D.	464	\$ 164.12		76,151.68	10%	0	Total Costs
ata Collection/Analysis Lead esearch Associate	Reynolds, Joanna, M.A. Frankel, Paul, Ph.D.	980 380	\$ 105.75	<del>49</del> 49	71,910.00			
		3		<del>)</del>	40, 100.00			
OTAL SUBCONTRACTOR RAVEL:		1,524			,	\$ 188,246.68		
rfare/Transportation				G	20.122.00			
otel				ω,	7,497.00			
ər Diem		-		G	12,784.00			
round Transportation				↔	10,200.00			
OTAL TRAVEL						\$ 50,603.00		
OTAL BUDGET FOR FISCAL	. YEAR 2007					\$ 500,000		
				Ę.	GE. Ctate			
				ב מ	GF-State	250,000		
				5	1	•		

53,000 6-Sep-06 16,000 29-Jun-07 500,000

78,000 29-Dec-06 53,000 30-Apr-07

### State of Washington **Decision Package**

**FINAL** 

#### **Department of Social and Health Services**

DP Code/Title: M2-IW Interstate Compact-Placing Children

Program Level - 010 Children's Administration

Budget Period: 2005-07 Version: A3 010 2005-07 Agency Request 2007 Sup

#### **Recommendation Summary Text:**

This request is for \$197,000 and 2.0 FTEs for Fiscal Year 2007 to establish the infrastructure to comply with new federal requirements related to Interstate Compact for the Placement of Children (ICPC).

#### **Fiscal Detail:**

Operating Expenditures	<u>FY 1</u>	<u>FY 2</u>	<u>Total</u>
Overall Funding 001-1 General Fund - Basic Account-State	0	139,000	139,000
001-A General Fund - Basic Account-DSHS Fam Support/Chi	0	45,000	45,000
001-C General Fund - Basic Account-DSHS Medicaid Federa	0	13,000	13,000
Total Cost	0	197,000	197,000
Staffing	<u>FY 1</u>	<u>FY 2</u>	Annual Avg
Agency FTEs	0.0	2.0	1.0

#### **Package Description:**

Children's Administration (CA) is requesting \$197,000 and 2.0 FTEs in Fiscal Year 2007 to establish the infrastructure to comply with new federal requirements related to Interstate Compact for the Placement of Children (ICPC).

The new federal requirements of the Safe and Timely Interstate Placement of Foster Children Act of 2006 (HR 5403) require the following (Rules will be developed by the Department of Health and Human Services (DHHS) within 12 months):

- ICPC home studies are completed within 60 days from the date the request is received from the sending state. The statute does not identify any penalties for not meeting the requirement, however it is likely that Title IV-E and Title IV-B funding would be affected.
- New tracking requirements (database implementation), and new reporting requirements.

In order to comply with the new federal ICPC legislation, CA must establish an infrastructure to comply with the requirement for ICPC home studies to be completed within 60 days and to meet the new tracking and reporting requirements. Currently, the ICPC Program staff of two FTEs is understaffed to handle the existing workload of approximately 2,000 requests for home studies per year. The average time to complete an ICPC home study is nearly 90 days. The new federal mandates will create a significant workload increase and deadlines that will be impossible to meet without additional resources. To meet these deadlines and establish infrastructure, CA needs 2.0 additional program staff at a cost of \$156,000 in Fiscal Year 2007 to assist program managers with compliance with the new ICPC regulations, one copier/scanner at a cost of \$3,000 and postage funding in the amount of \$38,000 to cover FedEx charges incurred with the multiple mailings and limited time frames for complying with the federal ICPC legislation.

CA must implement an ICPC database to comply with the new tracking and reporting requirements. The new requirements are much more extensive than what is currently reported in CA's Case Management and Information System (CAMIS) as CAMIS does not currently capture all required information. The new SACWIS system will capture and report all of the required ICPC information. However, in the meantime CA must use an alternate method to comply with the requirements. Until the new SACWIS system is up and running, some items will have to be entered in both CAMIS and the ICPC database. This will have a significant impact on ICPC staff workload and further underscores the need for additional staff.

If this request is fully funded, then the department's request for 2007-09 for Interstate Compact-Placing Children would be reduced by \$12,000 in Fiscal Year 2008 as startup costs for these two FTEs are being requested in this decision package.

### State of Washington Decision Package

#### **FINAL**

#### **Department of Social and Health Services**

**DP Code/Title:** 

**M2-IW** Interstate Compact-Placing Children

Program Level - 010 Children's Administration

Budget Period: 2005-07 Version: A3 010 2005-07 Agency Request 2007 Sup

#### Narrative Justification and Impact Statement

#### How contributes to strategic plan:

The proposals included in this decision package support the strategies and objectives for the following goals included in CA's Strategic Plan:

#### Permanency

Goal: Provide stable, nurturing, and permanent placements as quickly as possible for children who are placed into out-of-home care.

#### **Supporting Client Outcomes**

Goal: Continuously improve the organization's capacity to achieve excellent outcomes for children and families.

#### Child and Family Well-Being

Goal: Help families and communities improve the well-being of children in their own homes and in out-of-home care.

This decision package supports the Priorities of Government (POG) goal to "Improve the Security of Washington's Vulnerable Children and Adults" and CA's goals under Government Management Accountability and Performance Reporting (GMAP) of Permanency for Children, Child and Family Well Being and Supporting Client Outcomes.

#### Performance Measure Detail

#### **Agency Level**

			Incremental Change	S
Activity:	A009	Child Protective Services (CPS)	<u>FY 1</u>	<u>FY 2</u>
	No	measures linked to package	0.00	0.00
			Incremental Change	s
Activity:	A012	Child Welfare Services (CWS)	<u>FY 1</u>	<u>FY 2</u>
	No	measures linked to package	0.00	0.00
			Incremental Change	s
Activity:	A033	Family Reconciliation Services (FRS)	<u>FY 1</u>	<b>FY 2</b>
	No	measures linked to package	0.00	0.00

#### Reason for change:

In order to more accurately and consistently track ICPC activities and timelines, and to meet the newly mandated federal requirements under H.R. 5403, the ICPC unit needs additional staff.

#### Impact on clients and services:

Additional staff will enable the ICPC program to track data, timelines, and home studies, and provide ongoing training and support in the regions. Currently, ICPC staff of two FTEs is responsible for program management and all clerical functions of the program.

H.R. 5403 provides that home studies completed within 30 days are eligible for a \$1,500 incentive from the federal government, up to a total of \$10 million to be shared among all the states. The \$1,500 incentive per home study will be offered through 2010.

H.R.5403 does not specifically identify penalties for not meeting the requirement, however it is likely that after rule making, Title IV-E and Title IV-B funding be affected. The effect will not be known until DHHS develops the rules for the legislation. The new legislation (effective as of October 1, 2006) is effective before the rules are written.

# State of Washington **Decision Package**

#### **Department of Social and Health Services**

**DP Code/Title:** 

**M2-IW** Interstate Compact-Placing Children

Program Level - 010 Children's Administration

Budget Period: 2005-07 Version: A3 010 2005-07 Agency Request 2007 Sup

Impact on other state programs:

None

Relationship to capital budget:

Not applicable

Required changes to existing RCW, WAC, contract, or plan:

There are no WAC or statutory changes required at this time, however federal rule making may require statutory or rule modification at the state level.

#### Alternatives explored by agency:

Current staffing is inadequate to meet the additional demands of H.R. 5403 and failure to meet the designated timelines could result in significant federal penalties after the rule making process is complete. CA needs to establish the infrastructure to comply with the regulations. CA is exploring all options before finalizing an implementation plan. For instance, the new federal regulations do allow for contracting out of ICPC home studies. However, further exploration of this option will require discussion with the Governor's office and state labor relations staff to determine if contracting is possible under the current labor contract.

#### Budget impacts in future biennia:

The costs will carry forward in future biennia.

#### Distinction between one-time and ongoing costs:

Startup equipment costs for new staff are one-time costs. All other costs are ongoing.

#### Effects of non-funding:

The effect of non-funding includes not only the potential for a significant financial penalty via Title IV-E ineligibility, but more importantly, the delays in processing ICPC requests means literally thousands of children, both in Washington and throughout the country are deprived of a chance for a safe, secure and permanent placement. They will remain unnecessarily in foster or group care until we are able to complete the required processing.

#### Expenditure Calculations and Assumptions:

See attached CA M2-IW Interstate Compact-Placing Children.xls.

Object Do	<u>etail</u>		<u>FY 1</u>	<u>FY 2</u>	<u>Total</u>	
Overall	Funding					
Α	Salaries And Wages		0	84,000	84,000	
В	Employee Benefits		0	26,000	26,000	
E	Goods And Services		0	65,000	65,000	
G	Travel		0	4,000	4,000	
J	Capital Outlays		0	16,000	16,000	
Т	Intra-Agency Reimbursements		0	2,000	2,000	
		Total Objects	0	197,000	197,000	

#### **Department of Social and Health Services**

**DP Code/Title:** 

**M2-IW** Interstate Compact-Placing Children

**Program Level - 010 Children's Administration** 

Budget Period: 2005-07 Version: A3 010 2005-07 Agency Request	2007 Sup		
DSHS Source Code Detail			
Overall Funding	<u>FY 1</u>	<u>FY 2</u>	<u>Total</u>
Fund 001-1, General Fund - Basic Account-State Sources <u>Title</u>			•
0011 General Fund State	0	139,000	139,000
Total for Fund 001-1	0	139,000	139,000
Fund 001-A, General Fund - Basic Account-DSHS Fam Support/Chi <u>Sources</u> <u>Title</u>			
658L Title IV-E-Foster Care (50%)	0	45,000	45,000
Total for Fund 001-A	0	45,000	45,000
Fund 001-C, General Fund - Basic Account-DSHS Medicaid Federa Sources <u>Title</u>			
19TA Title XIX Assistance (FMAP)	0	13,000	13,000
Total for Fund 001-C	0	13,000	13,000
Total Overall Funding	0	197,000	197,000

# 2007 Supplemental M2-IW Interstate Compact-Placing Children

Scanner	
For HQ program manager staff	3,000
(estimate from pcconnection.com)	
<u>FedEx</u>	
Estimated number of ICPC cases per year	1,000
Approximately 3 mailings per case	3
Total mailings per year	3,000
Average FedEx cost per mailing	\$ 17
Total FedEx annual mailing costs	\$ 51,000
Cost for 9 months:	\$ 38,000

# M2-IW Interstate Compact-Placing Children 2007 Supplemental

Assumptions:

\* CA currently has two (2) ICPC program managers to manage all CA ICPC
\* CA assumes one SW3 level FTE and one clerical FTE to assist program managers to comply with the new ICPC regi

L	FY 2007	2007	Total Bienniun
l,	SW3	Sec Sr	
Object			
FTEs	1.0	1.0	1.0
A	50,000	33,000	83,000
В	14,000	13,000	27,000
田	12,000	12,000	24,000
Ü	4,000		4,000
ſ	8,000	8,000	16,000
Т	1,000	1,000	2,000
TOTAL -	89,000	67,000	156,000

Source of Funds	spun		
JF-S	62,300	46,900	109,200
r IV-E	20,470	15,410	35,880
r XIX	6,230	4,690	10,920
•	89,000	67,000	156,000

# 2007 Supplemental M2-IW Interstate Compact-Placing Children

Program Staff Copier/Scanner FedEx Costs Total

FY	FY 2007		ım Total
FTEs	Funding	FTEs	Funding
2.0	156,000	1.0	156,000
	3,000		3,000
	38,000	-	38,000
2.0	197,000	1.0	197,000

### State of Washington **Decision Package**

**FINAL** 

#### **Department of Social and Health Services**

DP Code/Title: M2-PK Network Transition Costs

Program Level - 010 Children's Administration

Budget Period: 2005-07 Version: A3 010 2005-07 Agency Request 2007 Sup

#### **Recommendation Summary Text:**

The Department of Social and Health Services (DSHS) requests \$375,000 starting July 1, 2006 to cover the incremental cost increases incurred during Fiscal Year (FY) 2007 by transitioning to the Multi-Protocol Label Switching (MPLS) services network operated by the Department of Information Systems (DIS).

#### **Fiscal Detail:**

Operating Expenditures	<u>FY 1</u>	<u>FY 2</u>	Total
Overall Funding			
001-1 General Fund - Basic Account-State	0	40,000	40,000
001-A General Fund - Basic Account-DSHS Fam Support/Chi	0	14,000	14,000
001-C General Fund - Basic Account-DSHS Medicaid Federa	0	4,000	4,000
Total Cost	0	58,000	58,000

#### Staffing

#### **Package Description:**

This transition increases costs to DSHS by \$375,000 in FY2007.

In partnership with DIS, DSHS is gradually transitioning from the existing DIS-provided network (Data Transport Services, (DTS)) to one that is more robust and flexible MPLS.

The transition by DSHS to the MPLS services network is supportive of DIS' business plan for gradual withdrawal from the DTS network in combination with conversion to MPLS services by all state agencies. To avoid the infrastructure and transport costs of two networks, DIS would like state agencies to move from DTS to MPLS as soon as possible.

#### **Narrative Justification and Impact Statement**

#### How contributes to strategic plan:

The transition to the MPLS services network is consistent with initiatives of the Governor's Office to streamline government through the expanded and more effective use of technology. It supports the department's core business functions by enhancing the capacity and movement of essential information and is also consistent with the Washington State Digital plan.

This network transition supports the goals of the agency's balanced scorecard in that it:

- 1) Allows DSHS program areas to integrate and coordinate new and old information systems.
- 2) Assists DSHS program areas in providing excellent customer service by efficiently providing an effective communications infrastructure.
- 3) Provides high quality services that are easy to access by DSHS employees and service delivery partners who work directly with clients and allows program areas to expand the availability of agency resources.
- 4) Provides a network infrastructure that supports a very diverse set of requirements.

State and federal regulations such as the Health Insurance Portability and Accountability Act (HIPAA) require isolation and protection of confidential and sensitive client information. Transitioning to a MPLS services network provides this isolation by changing the network connections of our remote field offices so that they are logically behind the DSHS firewall even though they are physically connected to the DIS-provided state network and across public telecom providers. All of our network traffic will travel within a virtual (VRF) tunnel that is unique to DSHS and segmented from all other state agencies

# State of Washington Decision Package

FINAL

#### **Department of Social and Health Services**

**DP Code/Title:** M2-PK Network Transition Costs

**Program Level - 010 Children's Administration** 

Budget Period: 2005-07 Version: A3 010 2005-07 Agency Request 2007 Sup

and other entities.

Performance Measure Detail
Agency Level

#### Reason for change:

The old DTS network is neither as effective nor efficient in meeting the network requirements as the potential of the new MPLS network. As DIS migrates state agencies, connections on the old DTS network will become more difficult to establish and less responsive and reliable. DTS connections will not be upgraded, and gradually degrading performance will only sporadically be monitored or resolved. Since our network supports the department's key business functions, its performance and reliability are very important. For example, Governor Gregoire has directed the Secretary to make certain that caseworkers respond to reports of child abuse and neglect within twenty-four hours. Network reliability and transmission swiftness are important tools assisting caseworkers in the Children's Administration to meet this important edict.

Without a reliable network, other activities such as determining a client's eligibility for financial or medical assistance, collecting child support, and making correct and timely payments to our contracted providers could be delayed or not successfully completed as required by law, resulting in possible litigation and/or loss of funding.

#### Impact on clients and services:

Transitioning our Wide Area Network (WAN) to the MPLS services network allows program areas within DSHS to effectively provide service delivery to clients without being markedly impaired by limited network capacity or reliability. Without the transition, clients will experience an increasing frequency of times in which their assigned caseworker is unable to access the client's record, find the information that is needed, or to make the service changes that are needed - all because the communication network used by the Information Technology application is unavailable or unreliable due to network congestion.

A DSHS Vancouver office illustrates one example of improved network response provided by the MPLS migration. We tracked network response times from October 10, 2005 to October 14, 2005 (before the office's conversion) and from December 5, 2005 to December 9, 2005 (after the conversion). The office recognized an average 71% improvement in network response times after the conversion. Some offices may experience greater improvement in network performance while some sites may notice little or no response time difference; however, the transition will benefit all DSHS offices by providing more reliable technology.

#### Impact on other state programs:

The transition assists all program areas within DSHS to implement business initiatives using a stable, shared network, which is the most cost effective method to deliver these diverse client services. It allows us to support the network with current staffing and does not require additional staffing in the program areas.

Relationship to capital budget:

None

Required changes to existing RCW, WAC, contract, or plan:

None

Alternatives explored by agency:

The two available options are to:

# State of Washington Decision Package Department of Social and Health Services

FINAL

DP Code/Title: M2-PK Network Transition Costs

Program Level - 010 Children's Administration

Budget Period: 2005-07 Version: A3 010 2005-07 Agency Request 2007 Sup

1) Delay or transition more slowly.

2) Implement a gradual transition now.

If we were to continue with the current network infrastructure, we would gradually be unable to meet the agency's business requirements. As DIS migrates state agencies, connections on the DTS network will become more difficult to establish, more heavily congested and less responsive to user needs.

By transitioning now, our current network platform is combined with the newer MPLS technology provided through DIS. This permits us to leverage our investments in network hubs, Asynchronous Transfer Mode, and Ethernet services producing a more cost effective, expandable resource for all program areas across the state. This option allows us to scale the network to fit current demands and allows for cost effective growth as required.

#### Budget impacts in future biennia:

Ninety-nine percent of our almost 18,000 employees have intranet access and rely on the network to perform at least some aspect of their duties. As our reliance on technology grows, bandwidth requirements continue to increase. The Department of Personnel's Human Resource Management System (HRMS), the Office of Financial Management's Enterprise Reporting System (Fastrack), and Travel Voucher System (TVS) are some of the recent applications that have increased demands on our network. In addition, we have increased network requirements by using it to deploy security patches to the field, back up vital data at remote sites and share imaged client records across the state. By choosing to implement the network transition now, we are able to satisfactorily meet current business needs of the agency while migrating to newer technologies in the most cost effective manner.

This request is for the increased monthly circuit costs and installation charges DSHS will recognize during Fiscal Year 2007 for transitioning to MPLS circuits and other high-speed network transport connections such as Ethernet.

#### Distinction between one-time and ongoing costs:

In addition to the increased monthly costs, we estimate we will incur \$33,000 for one time installation charges in Fiscal Year 2007.

#### Effects of non-funding:

Not funding this decision package will affect all program areas, business partners and their clients within DSHS and the state of Washington.

As DTS network performance continues to degrade, our technical staff are required to dedicate more time to perform ineffectual trouble shooting and analysis. Slow response times and application timeouts are becoming increasingly common due to the overload of the DTS network, resulting in poorly performing Information Technology applications. Eventually, DTS network performance will seriously degrade to the point of potentially becoming unusable by program staff during peak periods of the workday. As a result, the delivery of vital client services, such as the safety of vulnerable children and adults will be hindered or delayed.

Due to its current instability, limited capacity and the fact that DIS will eventually dismantle the DTS network; DSHS is forced to move ahead with the transition to the MPLS network. As of June 2006, 57 DSHS sites have already transitioned to the new network and 160 sites remain to be converted. As of the August 2006 DIS invoice, DSHS has been billed for the converted circuit rates and one-time installation fees on 30% of our sites. By the end of Fiscal Year 2007, DSHS will be 100% converted.

During Fiscal Year 2007, we anticipate increased DIS charges of approximately \$375,000 for converted circuits and one-time installation fees. Please see the attached cost analysis (M2-PK Network Transition Costs.xls) for further details and source documentation.

# State of Washington Decision Package

**FINAL** 

#### **Department of Social and Health Services**

**DP Code/Title:** 

**M2-PK Network Transition Costs** 

Program Level - 010 Children's Administration

Budget Period: 2005-07 Version: A3 010 2005-07 Agency Rec	quest 2007 Sup		
Expenditure Calculations and Assumptions:			
Please see attachment AW M2-PK Network Transition Costs.xls.			
Object Detail	<u>FY 1</u>	<u>FY 2</u>	<u>Total</u>
Overall Funding E Goods And Services	0	58,000	58,000
DSHS Source Code Detail	FY 1	EV 2	Total
Overall Funding Fund 001-1, General Fund - Basic Account-State Sources Title	<u>F1.1</u>	<u>FY 2</u>	<u>Total</u>
0011 General Fund State	. 0	40,000	40,000
Total for Fund 001-1	0	40,000	40,000
Fund 001-A, General Fund - Basic Account-DSHS Fam Support/Chi Sources <u>Title</u>			
658L Title IV-E-Foster Care (50%)	0	14,000	14,000
Total for Fund 001-A	0	14,000	14,000
Fund 001-C, General Fund - Basic Account-DSHS Medicaid Federa Sources Title			
19TA Title XIX Assistance (FMAP)	0	4,000	4,000
Total for Fund 001-C	. 0	4,000	4,000
Total Overall Funding	0	58,000	58,000

# 2007 Supplemental Request M2-PK Network Transition Costs

Object 'E'

Program		Year			ISSD - TZ				Total	
	2006	2007	Total	2006	2007	Total		2006	2007	Total
010		58,000	58,000		0	0		o	58,000	58,000
020		27,000	27,000		0	0		0	27,000	27,000
0 <b>30</b>		19,000	19,000		0	0		0	19,000	19,000
040		28,000	28,000		0	0		0	28,000	28,000
050		55,000	55,000		0	0		. 0	55,000	55,000
060		138,000	138,000		0	0		0	138,000	138,000
070		1,000	1,000		0	0		0	1,000	1,000
080		0	0		0	0		0	0	0
100		36,000	36,000		0	0		0	36,000	36,000
110		13,000	13,000		0	0		0	13,000	13,000
150		. 0	0		0	0		0	0.	0
Total	0	375,000	375,000	0	0	0	<u> </u>	0	375,000	375,000

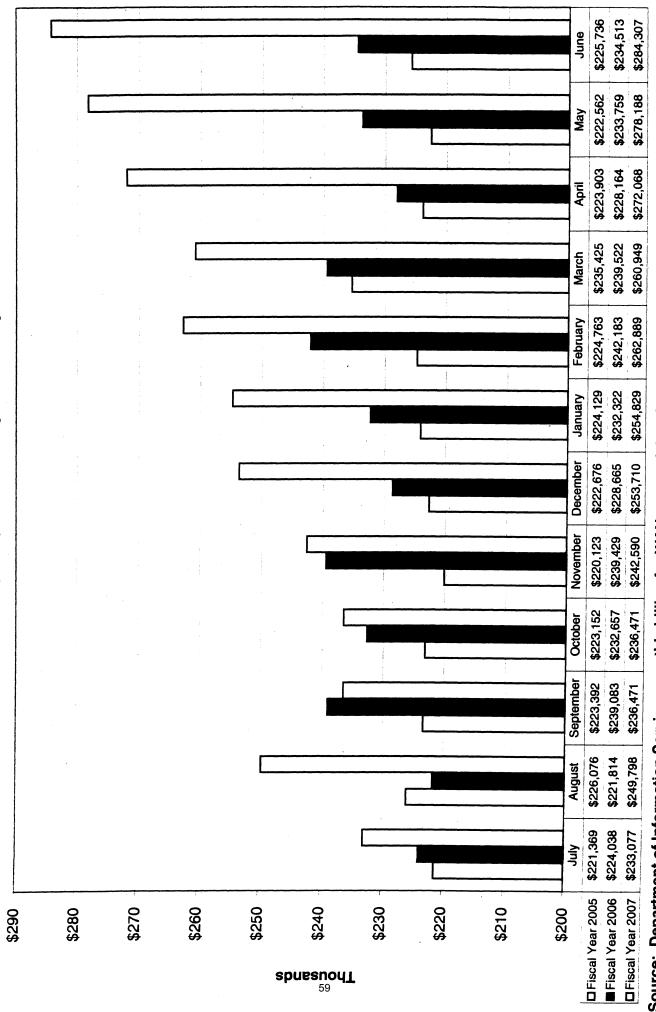
State/Other Split

Program		State			Other			Total	
	2006	2007	Total	2006	2007	Total	2006	2007	Total
010		40,000	40,000		18,000	18,000		58,000	58,000
020		27,000	27,000		0	0		27,000	27,000
030		15,000	15,000		4,000	4,000		19,000	19,000
040		17,000	17,000		11,000	11,000		28,000	28,000
050		28,000	28,000		27,000	27,000		55,000	55,000
060		82,000	82,000		56,000	56,000		138,000	138,000
070		1,000	1,000		0	0		1,000	1,000
080		0	0		0	0		0	0
100	ĺ	36,000	36,000		0	0		36,000	36,000
110		9,000	9,000		4,000	4,000		13,000	13,000
150		0	0		0	0		0	0
Total	0	255,000	255,000	0	120,000	120,000	0	375,000	375,000

Worksheet: Chart

**M2-PK Network Transition Costs** 2007 Supplemental Request

Wide Area Network (WAN) Connectivity Cost Comparison **DSHS** 



Source: Department of Information Services monthly billing for WAN connectivity - September 2006 through June 2007, estimates

AW M2-PK Network Transition Costs.xls

8-October-2006 at 5:00 PM

**DSHS Budget Office** 

2007 Supplemental Request M2-PK Network Transition Costs

WAN Connectivity Charges

DSHS

Monthly Billing from DIS

#### 22,750.00 26,133.75 8,240.00 1,112,245.18 1,112,245.11 1,112,245.71 1,112,245.71 2,850.00 2,850.00 2,400.00 2,400.00 2,400.00 1,560.00 1,560.00 2,400.00 1,560.00 1,560.00 2,400.00 FY2007 \* YTD Invoice 1,028,263.71 3,065,345.10 374,636.94 224,225.68 246,165.52 21,939.84 2.942.30 700.00 355.00 355.00 625.00 141.00 22.506.66 77.245.00 77 60,081.29 101,555.67 284,306.97 97,938 94 5,000 00 2,700 00 355,00 622,00 16,582,20 11,100 92,506,66 32,408,00 7,245,00 200,00 7,100,0 53,961.83 278,187.51 Monthly Average: September 2005 - Current -> Average Monthly Cost Increase -> Monthly Average: July 2004 - August 2005-> 92,505 66 29,365 66 29,38 31,898 67 240,00 220,00 20,00 1,400,00 1,678,00 1,678,00 1,678,00 6,389,33 5,000,00 2,592,82 700,00 355,00 625,00 16,241,97 272,068.05 47,842.37 2,418.08 700.00 355.00 625.00 15,891.73 92,508 68 25,08 82 29,08 82 240,00 72,45,00 20,0 36,722.90 260,948.58 March 2,330.71 2,330.71 700.00 355.00 16,716.60 92,606.66 29,38 31,044.67 240.00 7,245.00 200.00 200.00 75.00 75.00 75.00 75.00 75.00 75.00 75.00 75.00 75.00 75.00 75.00 75.00 75.00 262,888.85 38,663.17 February 254,829.12 January \* 30,603.44 83,472.02 5,000.00 7,008.66 7,008.60 365.00 365.00 141.00 82,506.66 82,506.66 7,245.00 77,245.00 200.00 77,245.00 77 253,709.66 29,483.98 December 22,506.66 29,29.39 29,29.39 240.00 75,00 200.00 75,00 200.00 1,400.00 4,000.00 November \* 242,590.19 18,364.51 1,719.12 700.00 385.00 14,90.74 141.00 22,506.66 29,23 20,00 October \* 236,470.73 12,245.05 76,238.58 700.00 700.00 700.00 755.00 14,480.74 11.10 92,506.68 29,082.00 75.00 200.00 200.00 75 236,470.73 12,245.05 81,077.02 7,750.00 1,719.12 7,750.00 365.00 865.00 14,100 92,738.41 92,738.41 92,738.41 75,00 7,245.00 290.00 7,245.00 7,245.00 7,245.00 7,245.00 7,245.00 1,400.00 1,400.00 1,400.00 1,33.00 1,400.00 1,33.00 25,572.01 249,797.69 August 70,874,00 1,719,12 700.00 355.00 825.00 14,507,50 14,100 84,460.76 240.00 240 8,851.33 233,077.01 를 September 2006 through June 2007 estimates INS Ethernet Router Port IGN Ethernet Router Port GCN Network Management 10M DIS MONTHLY MAINTENANCE (SPAR DMZ Firewall Port Charge State Client Internet Access ATS Network Management 56K-128K Time & Martinetal Repeaturabor Monthly Equipment Service ATS USW Frame Relay Circuit Monthly cost variance from monthly average **DIS Service Offering** P Rouled NWK CFN Transport Sr INS Network Management 56K-12 IGN Access ATS DIS Installation Dedicated Tz/Point to Point C ATS Serial Router Port Sonet Transport Sr Ethernet Service 10M Fast Ethernet Service 100M ATS Transport (Fractional) Advanced Ethernet Service Monthly Maintenance Total

2007 Supplemental Request M2-PK Network Transition Costs

# DSHS WAN Connectivity Charges Monthly Billing from DIS

Svc													1	90000
50		July	August	September	October	November	December	January	February	March	April	May	e o	VID Invoice
0703		65,909.63	65,388.40	69.886.19	69.367.94	71 108 94	60 666 44	70 710 82	71 059 60	74 000 03	60 024 50	00 210 30	21 500 00	000 000
970	_ i	1,000.00	000	230000	20000	2000	0000	4 250 00	00.000	2000	06,020,00	00.010.00	00.000	BO.106,300
0777		1,194.90	1.194.90	194.90	131175	1 104 00	100.00	4 400.00	200.00	00.008	00.062	2000/	00.067	00,000
0784		850.00		850.00	00.039	200	0000	200	3.5	1,183./8	860.88	9,72380	5,250 /5	77 CR0'R1
0788	j	435.00	-	435.00	435.00	20000	20000	00.000	00.000	30.08	3000	(M.W.	30.00/	30.00
0792	i	625.00		625.00	825.00	00.004	435.00	935.00	435.00	405.67	355.00	355.00	355.00	4,950.67
0798		13 838 23	ç	20.00	30.00	30.00		079	625.00	625.00	625.00	822.00	625.00	7,500.00
0800	:	20000	3,440.00	10,810.83	14,542.50	14,543.33	14,542.50	14,812.50	14,737.50	12,745.83	14,580.00	15,065.00	14,872.50	174,630.82
2080 80	Ξ	444	00,171	200								1,163 88	000	1,163.88
0807	1	07 440 07	3.14		141.00	141.00	141.00		141.00	141.00	141.00	141.00	141.00	1,692.00
0855	l_	10000	10/8/O	30.0/8/101	58,041.62	97,139.06	94,592.98	96,104.34	104,855.68	82,051.89	91,376.35	95,262.57	94,656.70	1,147,340.82
0832	-	20 246 00	22.38		29.38	29.38	29.38	29.38	29.38	29.38	29.38	29.38	29.38	352.56
84	CFN Transport Sr	240.00	27,344.00	28,452.00	27,540.00	27,992.00	27,404.00	27,376.00	28,372.00	28,008.00	28,812.00	27,464.00	28,420.00	335,400.00
88	Ĺ	27.00		240.00	240.00	240.00	240.00	240.00	240.00	240.00	240.00	240.00	240.00	2,880.00
0043	1	00.67		- 11	75.00	75.00	75.00	75.00	75.00	75.00	75.00	75.00	75.00	00'006
1121		00.000	7,245.00	7,245.00	7,245.00	7,245.00	7,245.00	7,245.00	7,245.00	7,245.00	7,245.00	7,245.00	7.245.00	86.940.00
1123	L	200.00	200.00	200.00	200.00	200.00	200:00	200.00	200:00	200.00	200.00	200 00	200 00	2,400,00
138	i	200.00	200.00	200.00	200.00	200.00	200.00	200.00	200.00	200.00	200.00	200.00	200 00	240000
1210	1	75.00		75.00	75.00	75.00	75.00	75.00	75.00	75.00	75.00	75.00	75.00	00000
1353	Ĺ	20.00		20:00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	2000	240.00
1356	1_	133.00		133.00	133.00	133.00	133.00	133.00	133.00	133.00	133.00	133.00	133.00	1 596.00
1357	1_	1,400.00	1,400.00	1,400.00	1,400.00	1,400.00	1,400.00	1,400.00	1,400.00	1,400.00	1.400.00	1,400,00	1 400 00	16,800,00
9	ì	2,800.00	2,800.00	2,800.00	2,800.00	2,800.00	2,800.00	2,800.00	2.800.00	25.593.46	4.629 25	4 629 25	4 629 25	61 881 21
1373	<u>i</u>	2,000.00	6,000.00	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00	4.000.00	4,000,00	4 000 00	4 000 00	4 000 00	48,000,00
3	1				2,684.63	8,782.30	2,396.00	2,396.00	2,396.00	2,396.00	2396.00	2.396.00	2.396.00	28.238.93
	Total													
		224,038.21	221,813.79	239,082.95	232,656.82	239,428.91	228,665.20	232,321.94	242,183.06	239,521.84	228,164.47	233,758.53	234,512.58	2,796,148.30
Mont	Monthly cost variance from monthly average													
				14,85/.2/	8,431.14	15,203.23	4,439.52	8,096.26	17,957.38	15,296.16	3,938.79	9,532.85	10,286.90	108,039.50
														•
									<b>Monthly Aver</b>	Monthly Average: July 2004 - August 2005->	04 - August 2	005->		224.225.68
									Monthly Aver	Monthly Average: Sentember 2005 - June 2006	har 2005 - to	- 900c ou		225 020 62
										and an and		- 2007 PL		200,022.00
											7			
	The state of the s									Average Monthly Cost Increase ->	ITNIY COST INC	rease ->		10,803.95

# 2007 Supplemental Request M2-PK Network Transition Costs

DSHS WAN Connectivity Charges Monthly Billing from DIS

9,0						-								
* B <sub>1</sub> O	DIS Service Offering	July	August	September	October	November	December	January	February	March	April	May	a du	FY2005
0703	ATS Transport (Fractional)	65 745 00	67 245 00	67 060 00	67 060 00	OD 300 39	SE 080 86	56 A07 66	26 950 07	77 406 70	00 000	01 000 10	47 021 68	906 777 909
0704	ATS DIS Installation		8000	2000	30.00	300	6,96.00	S. /Et., 50	00,000	12,400,70	000000	00000	00,000	3,4000
1///0	Dedicated Tz/Point to Point C	437.00	437.00	437.00	437.00	1 366 03	90 999	2000	405 70	200.5	30.00	30.00	335	3,000.00
	ATS Serial Router Port	850.00	850.00	850.00	850.00	850.00	850.00	8500	00.050	200	600	2000	8 6 6 6	000000
	Sonet Transport Sr	180.00	180.00	180.00	180.00	180.00	180.00	435.00	435.00	435,00	435.00	436.00	435.00	3 800 00
- 3	State Client Internet Access	625.00	625.00	625.00	625.00	625.00	625.00	625.00	20.00	200	30.30	333	300	2,500.50
0.798	ATS Network Management 56K-128K	14,000,00	14 075 00	13 069 33	14 000 00	42 575 00	42 602 20	060.00	37.0	30.00	30.00	3000	30.00	00.000
080	Time & Material SR	2	200	10,000.00	37.00	19,0,0,0	13,002.38	BC.770,CI	13,718.78	15,038.70	14,225.87	13,838.39	14,055.00	10/1804.95
2080	Monthly Equipment Service	141.00	241.00	444.00	444	90,77	00 ,,,	20,777					746.55	740.55
0807	ATS USW Frame Belay Circuit	00 173 50	2000		30.14	141.00	141.00	00.141	141.00	141.00	141.8	141.8	141.00	1,662.00
1	Monthly Maintenance	93,172,00	98,4/4,80	8/,518./3	9/,/60.40	94,509.40	98,797.72	98,125.31	97,347.40	100,271.05	95,557.40	94,798.60	96,925.48	1,170,264.47
L	D Doubed Mills	27.00	27.00		27.00	27.00	27.00	27.00	27.00	27.00	29.38	29.38	29.38	331.14
_ i_	T NOUIGO NWA	30,004.00	29,228.00	29,596.00	29,084.00	29,776.00	28,756.00	28,708.00	28,836.00	28,448.00	29,956.00	28,532.00	28,124.00	349,048.00
L	Criv Iransport Sr	240.00	240.00	240.00	240.00	240.00	240.00	240.00	240.00	240.00	240.00	240.00	240.00	2.880.00
L	INS INSTWORK Management 56K-12	75.00	75.00	75.00	75.00	75.00	75.00	75.00	75.00	75.00	75.00	75.00	75.00	00.008
i.	IGIN ACCESS	7,245.00	7,245.00	7,245.00	7,245.00	7,245.00	7,245.00	7,245.00	7,245.00	7,245.00	7.245.00	7.245.00	7.245.00	86.940.00
1	INS Ethernet Houter Port	200.00	200.00	200.00	200.00	200.00	200.00	200.00	200.00	200 00	200.00	200 00	200.00	2 400 00
22	IGN Ethernet Router Port	200:00	200:00	200.00	200:00	200.00	200.00	200.00	200.00	200.00	200.00	200.00	200.00	2.400.00
i	CFN Network Management 10M	75.00	75.00	75.00	75.00	75.00	75.00	75.00	75.00	75.00	75.00	75.00	75.00	00:006
i	DIS MONTHLY MAINTENANCE (SPAR	20.00	20.00	20:00	20.00	20.00	20.00	20.00	20.00	20:00	20.00	20.00	20.00	240.00
i_	DMZ FIREWall Port Charge	133.00	133.00	133.00	133.00	133.00	133.00	133.00	133.00	133.00	133.00	133.00	133.00	1,596.00
1	Emerner Service 10M								2,800.00	1,400.00	1.400.00	1,400,00	1,400,00	8.400.00
	rast Ethernet Service 100M		2,800.00	2,800.00	2,800.00	2,800.00	2,800.00	2,800.00	2,800.00	2,800.00	2,800.00	2,800,00	2.800.00	30.800.00
1.	Catalyst 1G Pon	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2.000.00	2,000,00	2,000,00	24,000,00
	Advanced Ethernet Service (AE													0.00
	Total													
	AGI	221,369.00	226,075.98	223,392.06	223,152.40	220,123.33	222,676.03	224,129.36	224,762.94	235,425.43	223,902.65	222,562.37	225,735.97	2,693,307.52
	The second secon													
-			1									FY05 Monthly Average ->	verage ->	224,442.29
1	THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON OF THE PE													
	And the second s													
+	The state of the s													1
t														
1	AND THE RESERVE OF THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NAMED IN													
-	The section where the section is a section of the s													AN WORKSON LANDON LANGES A TOTAL TANGESTON AND THE
_		_										The second secon		

# 2007 Supplemental Request M2-PK Network Transition Costs

nue	\$225,736	\$234,513	\$284 307
/lay	\$222,562	\$233,759	S278 188
April	\$223,903	\$228,164	\$272.068
	\$235,425		
February	\$224,763	\$242,183	\$262,889
January			
December	\$220 CCC	000,0224	\$253,710
November	\$230,123	#253,423	9646,390
October No. \$223 152	\$232,657	\$936.474	**************************************
September ( \$223.392	\$239,083	\$236 471	
August \$226,076	\$221,814	\$249.798	
July , , , , , , , , , , , , , , , , , , ,	\$224,038	\$233,077	
Fiscal Year 2005	Fiscal Year 2006	Fiscal Year 2007	

#### **Department of Social and Health Services**

**DP Code/Title:** 

**M2-VN Office Reloc One-Time Costs** 

**Program Level - 010 Children's Administration** 

Budget Period: 2005-07 Version: A3 010 2005-07 Agency Request 2007 Sup

#### **Recommendation Summary Text:**

The Department of Social and Health Services (DSHS) requests one-time funding of \$285,000 beginning July 1, 2006 for three forced office moves across the state to cover the estimated relocation costs.

#### **Fiscal Detail:**

Operating Expenditures	<u>FY 1</u>	<b>FY 2</b>	<u>Total</u>
Overall Funding 001-1 General Fund - Basic Account-State	•	10.000	10.000
	0	19,000	19,000
001-A General Fund - Basic Account-DSHS Fam Support/Chi	0	6,000	6,000
001-C General Fund - Basic Account-DSHS Medicaid Federa	0	2,000	2,000
Total Cost	0	27,000	27,000

#### **Staffing**

#### **Package Description:**

DSHS is requesting one-time only funding of \$285,000 in Fiscal Year (FY) 2007 to cover relocation costs due to three forced office moves in the following cities - Friday Harbor, Auburn, and Seattle.

In identifying these office locations, DSHS' Children's Administration, Aging and Disabilities Services Administration, and Economic Services Administration, worked closely with DSHS Division of Lands and Buildings to analyze all existing opportunities to maximize client service delivery, relieve client and staff overcrowding, minimize the effect of deteriorating buildings and reduce lease costs long-term. The three office relocations represent the best opportunities for DSHS to achieve these goals in the future and are consistent with the department's Leased Facilities Strategic Plan.

New or relocated offices require several standard modifications involving costs for IT infrastructure, building infrastructure, equipment, moving and construction.

#### **Narrative Justification and Impact Statement**

#### How contributes to strategic plan:

These strategic moves are part of the department's Leased Facilities Strategic Plan, which supports efficient use of budget dollars (one-time versus ongoing costs), efficient use of space, service integration opportunities, improved service delivery through co-location opportunities with other agencies and consolidation opportunities within the agency, and providing a productive workplace for staff. This request contributes to DSHS' strategic planning goals to "value and develop employees" and the objective to "provide the infrastructure, information, and systems to help employees do their jobs." This request will provide DSHS staff with the facilities infrastructure to serve clients in a safe working environment.

Performance Measure Detail

Agency Level .

#### Reason for change:

DSHS is forced to relocate the following three leased facilities:

Auburn Community Services Office was not able to renew this lease.

# State of Washington Decision Package

FINAL

**Department of Social and Health Services** 

**DP Code/Title:** 

**M2-VN Office Reloc One-Time Costs** 

Program Level - 010 Children's Administration

Budget Period: 200

2005-07 Version:

A3 010 2005-07 Agency Request 2007 Sup

The Friday Harbor collocation office building was bought by San Juan County and it would not renew our lease.

The Seattle Division of Developmental Disabilities State Operated Living Alternative (SOLA) office was notified that the landlord intended to occupy the building and would not renew our lease.

#### Impact on clients and services:

By relocating to new co-located facilities, DSHS will be better able to continue to meet the needs of clients served by multiple DSHS programs.

#### Impact on other state programs:

Funding may have an impact on other state agencies that may be co-located with DSHS programs.

#### Relationship to capital budget:

None

#### Required changes to existing RCW, WAC, contract, or plan:

None

#### Alternatives explored by agency:

DSHS' Division of Lands and Buildings has explored alternatives with the affected programs. The relocation to newly leased facilities saves DSHS over the term of the lease and improves services to and access for clients.

#### Budget impacts in future biennia:

None

#### Distinction between one-time and ongoing costs:

These are one-time only costs to fund three office relocations across the state.

#### Effects of non-funding:

DSHS would need to examine staff costs and service areas for reductions in order to fund these relocations.

#### **Expenditure Calculations and Assumptions:**

See attachment 'AW M2-VN Office Reloc One-time cost.xls.'

Object Detail	<u>FY 1</u>	<u>FY 2</u>	<u>Total</u>
Overall Funding			
E Goods And Services	0	27,000	27,000

# State of Washington **Decision Package**

#### **Department of Social and Health Services**

**DP Code/Title:** 

**M2-VN Office Reloc One-Time Costs** 

Program Level - 010 Children's Administration

Budget Period: 2005-07 Version: A3 010 2005-07 Agency	Request 2007 Sup		
DSHS Source Code Detail			
Overall Funding Fund 001-1, General Fund - Basic Account-State	<u>FY 1</u>	<u>FY 2</u>	<u>Total</u>
Sources Title			
0011 General Fund State	0	19,000	19,000
Total for Fund 001-1	0	19,000	19,000
Fund 001-A, General Fund - Basic Account-DSHS Fam Support/ Sources Title	Chi		
658L Title IV-E-Foster Care (50%)	0	6,000	6,000
Total for Fund 001-A	0	6,000	6,000
Fund 001-C, General Fund - Basic Account-DSHS Medicaid Fede	era		
19TA Title XIX Assistance (FMAP)	0	2,000	2,000
Total for Fund 001-C	0	2,000	2,000
Total Overall Fund	ling 0	27,000	27,000

# 2007 Supplemental Request M2-VN Office Reloc One-Time Costs

Decision Package: DSHS Relocation Costs

		FY06			FY07	
Program	State	Other	Total	State	Other	Total
010	0	0	0	19,000	8,000	27,000
020	°	0	0	0	0	0
030	o 	0	0	0	0	0
SCC	0	0	0	0	0	0
040	0	0	0	43,000	35,000	78,000
020	0	0	0	3,000	3,000	6,000
60 (no DEL)	0	0	0	91,000	83,000	174,000
DEL	0	0	0	0	0	0
090	0	0	0	86.89	83,000	174,000
8	0	0	0	0	0	0

2(	05-07 Total	
State	Other	Total
19,000	8,000	27,000
0	0	0
0	0	0
0	0	0
43,000	35,000	78,000
3,000	3,000	6,000
91,000	83,000	174,000
0	0	0
91,000	83,000	174,000
0	0	0

	758 000	20,50	
	285 000 585	000:00	
ı	156.000	2000	

285,000

129,000

TOTAL:

# DSHS Budget Office Sarian Scott

AW M2-VN Office Reloc One-Time Costs:Xls 11-October-2006 at 5:00PM

# Decision Package: DSHS Relocation Costs

M2-VN Office Reloc One-Time Costs 2007 Supplemental Request

						Total Par	107									•
Project Title	of Colony	No. of	No. of Square	Approximate Control	Control	Relocation Cost for the		Most Current Estimated Relocation								
Eriday Horbor Collegetion	The Manage State Foodage Total Costs Manage	old i	Lociage	I OLAI COSIS	Name of the second	Project	5	Date	910	040	ŏ	020	060 Non-DEL	T 000 DET	_	
They have conceand	Helocate	7	1,505 \$	\$ 43,567	996	\$ 43	43,567	Dec-06	26.532		¥.	5 882 \$	11 153	-	Т	
Aubum Community Services Office	New	8	8,000	\$ 162,580	8963	\$ 162	162,580	. 1un-07			1	+	F		<b>T</b>	
Seattle Division of Developmental Disabilities-SOLA	Relocate	15	3,250	\$ 78,444	L	\$ 78	78,444	70-unr		\$ 78 444	1	9			_	
Total DSHS Relocation Request				\$ 284.591		8	284 591	Total by Drogram: 6	26 530	, ,		- 600			7	Totals:
								Rounded: \$	27,000	\$ 78,000	e es	5,882 6,000 8	173,733	· ·	65	285 000
								% of Total Cost:	9.35%		. %	2.07%	61.059	%00.0	· %	100.00%
								State \$	19,000	\$ 43,00	\$	3,000 \$	91,000	_	69	156,000
								Other	8,000	\$ 35,000	<del>\$</del>	3,000 \$	83,000	· \$	49	129,000
								Total: \$	27,000	\$ 78,00	<b>\$</b>	\$ 000'9	174,000	- \$	ø,	285,000

Construction: \$5 per square foot for extra Tenant Improvements (TI)
If infrastructure: If the space is *less than* 20,000 square feet - \$1,550 per person (\$350 per Voice/Data Jack (3 per person) + \$500

per person)
If Infrastructure: If the space is *more than* 20,000 square feet - \$11,000 per person (\$350 per Voice/Data Jack (2 per person)+ \$400

per person)
Building Infrastructure: \$1.25 per square foot for Security Systems+ \$12,000 for reasonable accommodations
Equipment Costs: \$750 per person
Moving Costs: \$300 per person
Contingency: 10% for extra construction costs, increased material costs, unanticipated change orders

#### **Department of Social and Health Services**

**DP Code/Title:** 

**M2-VT OB-2 Rehabilitation** 

Program Level - 010 Children's Administration

Budget Period: 2005-07 Version: A3 010 2005-07 Agency Request 2007 Sup

#### **Recommendation Summary Text:**

The Department of Social and Health Services (DSHS) requests \$895,000 and 1.0 FTE beginning July 1, 2006 for expenses associated with the upcoming rehabilitation of Office Building -2 (OB-2) DSHS Headquarters.

#### **Fiscal Detail:**

Operating Expenditures	<u>FY 1</u>	<u>FY 2</u>	<u>Total</u>
Overall Funding			
001-1 General Fund - Basic Account-State	0	114,000	114,000
001-A General Fund - Basic Account-DSHS Fam Support/Chi	0	40,000	40,000
001-C General Fund - Basic Account-DSHS Medicaid Federa	0	12,000	12,000
Total Cost	0	166,000	166,000

#### Staffing

#### **Package Description:**

DSHS requests \$895,000 and 1.0 FTE for Fiscal Year 2007 for the costs associated with rehabilitating OB-2.

Headquarters operations are housed in Office Building 2 on East Capital Campus, this includes several DSHS Administrations as well as DSHS Executive Management.

The department of General Administration (GA) has a rehabilitation plan for OB-2 that includes the seismic retrofit of the facility. This renovation is required to improve the structural integrity and energy efficiency of the building.

For this renovation to occur, DSHS will have to vacate one quarter of the facility in phases over approximately 18 months. This request includes moving expenses associated with this renovation. Approximately 20,000 square feet of temporary space will have to be leased for DSHS to vacate the necessary space for construction. DSHS will require 1.0 FTE to begin work to support these activities. This FTE will complete DSHS facility programming, move planning, staff communication, and move coordination in collaboration with GA FTEs. This FTE will be responsible for ensuring effective space usage to achieve an anticipated reduction of 22,000 square feet in Thurston County. In order to complete this comprehensive planning a dedicated resource is needed.

#### **Narrative Justification and Impact Statement**

#### How contributes to strategic plan:

This project contributes to the Agency goal to "value and develop employees" and the objective to "provide the infrastructure, information, and systems to help employees do their jobs".

This project will provide approximately 950 DSHS staff with the facilities infrastructure to do their jobs in a safe working environment.

Performance Measure Detail

**Agency Level** 

**Activity: A009** Child Protective Services (CPS)

No measures linked to package

**Incremental Changes** 

**FY 1** FY 2

0.00

0.00

# State of Washington **Decision Package**

#### **Department of Social and Health Services**

DP Code/Title: M2-VT OB-2 Rehabilitation
Program Level - 010 Children's Administration

Budget Period: 20	005-07	Version: A3 010 2005-07 Agency Request 2007 Sup	· ·	
Activity:	A012	Child Welfare Services (CWS)	Incremental Changes FY 1	FY 2
•	No	measures linked to package	0.00	0.00
Activity:	A033	Family Reconciliation Services (FRS)	Incremental Changes <u>FY 1</u>	<u>FY 2</u>
	No	measures linked to package	0.00	0.00

#### Reason for change:

This project will support GA's efforts to improve the safety of OB-2 for building tenants during an earthquake. Specifically, it will improve the building structure to increase life safety levels in the event of an earthquake, other natural disaster, or man-made disaster.

In addition, this renovation is expected to improve energy efficiency with the replacement of windows and improvements to the buildings Heating, Ventilation And Cooling (HVAC) systems.

This project is the final phase of GA's multi-phased building rehabilitation. It is important to staff safety to complete this project at this time.

In conjunction with the rehabilitation, the DSHS Communication Room will be consolidated into the Department of Information Services (DIS) Local Area Network (LAN) room located on the Service Level of OB-2. This will allow for better infrastructure support for some of the most critical Information Technology (IT) equipment for DSHS.

#### Impact on clients and services:

This project is not expected to be disruptive to DSHS client services.

There will be minimal disruption to business operations for building tenants while the phased relocations occur.

#### Impact on other state programs:

GA will be impacted by this project. GA is responsible for building operations and construction management of this project.

#### Relationship to capital budget:

GA is submitting a capital budget request to complete the design and construction of this project.

GA's request is OB-2 Rehabilitation, number 1998-1-007. It is estimated to cost \$12.4 million and will be funded by a Certificate of Participation (COP).

#### Required changes to existing RCW, WAC, contract, or plan:

None

#### Alternatives explored by agency:

DSHS considered vacating the building all at once.

#### Cons

This model would have increased the costs of temporary relocation to nearly \$13,000,000. This model would have required DSHS to lease approximately 260,000 square feet of temporary space in Thurston County.

Pros:

# State of Washington Decision Package

#### FINAL

#### **Department of Social and Health Services**

DP Code/Title: M2-VT OB-2 Rehabilitation Program Level - 010 Children's Administration

Budget Period: 2005-07 Version: A3 010 2005-07 Agency Request 2007 Sup

This would have been less disruptive to staff and services provided in OB-2. This would have allowed construction to occur faster and would have reduced construction costs.

The alternative selected is the best alternative because it will reduce the costs of this project by over half. In addition, this will significantly reduce the amount of temporary leased space to approximately 8% of the other alternative.

This project has not been assessed against best practices. It is being developed and implemented using recently improved procedures for the construction of DSHS leased space.

#### Budget impacts in future biennia:

This project is expected to span two biennia. The estimated cost, as assumed based on the current GA schedule, for the 2007-09 biennium is \$2,257,000 and \$2,317,000 for the 2009-11 biennium.

Beyond the 2009-11 biennium, DSHS will continue to incur an estimated \$200,000 annually for the continued maintenance of the LAN room, which is payable to DIS.

In addition, because the Capital Project will be funded through a COP, GA will be increasing the DSHS reimbursable fees to pay for the construction. This will create a fiscal impact to the GA revolving fund in program 145 (Payments to Other Agencies). Estimated costs have not been provided to date from GA. GA is creating a pro forma to document these increased costs.

This remodel is expected to greatly improve the space usage in OB-2, to the point that DSHS will be able to vacate existing DSHS leaseholds. Following the remodel, DSHS will vacate a leased facility.

The shifting of staff in Thurston County is expected to result in a in total lease cost reduction of \$482,000 annually or \$964.000 a biennium.

#### Distinction between one-time and ongoing costs:

This request is predominantly all one-time costs, except for the cost of the increased charges to DIS for the maintenance of the LAN room. These costs are to pay for the infrastructure DSHS will be using in this room on an ongoing basis.

#### Effects of non-funding:

If funding is not provided, this project will not occur.

#### Expenditure Calculations and Assumptions:

See attachment 'AW M2-VT OB-2 Rehabilitation.xls'.

Object Detail	<u>FY 1</u>	<u>FY 2</u>	<u>Total</u>
Overall Funding			
T Intra-Agency Reimbursements	0	166,000	166,000

#### **Department of Social and Health Services**

DP Code/Title: M2-VT OB-2 Rehabilitation
Program Level - 010 Children's Administration

Budget Period: 2005-07 Version:	A3 010 2005-07 Agency Request 2	2007 Sup		
<b>DSHS Source Code Detail</b>				
Overall Funding Fund 001-1, General Fund - Basic Acc	count-State	<u>FY 1</u>	<u>FY 2</u>	<u>Total</u>
Sources Title				
0011 General Fund State		0	114,000	114,000
	Total for Fund 001-1	0	114,000	114,000
Fund 001-A, General Fund - Basic Acc <u>Sources</u> <u>Title</u>	count-DSHS Fam Support/Chi			
658A Title IV-E Foster Care			40,000	40,000
	Total for Fund 001-A	0	40,000	40,000
Fund 001-C, General Fund - Basic Acc Sources <u>Title</u>	count-DSHS Medicaid Federa			
19TA Title XIX Assistance (F	MAP)	0	12,000	12,000
	Total for Fund 001-C	0	12,000	12,000
	Total Overall Funding	0	166,000	166,000

Program	Nor	n-TZ Objects by	/ FY		ISSD - TZ			Total	
	2006	2007	Total	2006	2007	Total	2006	2007	Total
010			0		166,000	166,000	0	166,000	166,000
020			o		34,000	34,000	0	34,000	34,000
030			О		34,000	34,000	0	34,000	34,000
040			0		28,000	28,000	0	28,000	28,000
050			О		35,000	35,000	0	35,000	35,000
060		•	О		362,000	362,000	0	362,000	362,000
070			О		1,000	1,000	0	1,000	1,000
080		•	o		7,000	7,000	0	7,000	7,000
100			О		10,000	10,000	0	10,000	10,000
110		94,000	94,000		124,000	124,000	0	218,000	218,000
150		801,000	801,000		(801,000)	(801,000)	0	0	0
Total	0	895,000	895,000	0	0	0	0	895,000	895,000

State/Other Split

Program		State				Other			Total	
	2006	2007	Total	- 2	2006	2007	Total	2006	2007	Total
010		114,000	114,000			52,000	52,000		166,000	166,000
020		34,000	34,000			0	0		34,000	34,000
030		24,000	24,000		,	10,000	10,000		34,000	34,000
040		19,000	19,000			9,000	9,000		28,000	28,000
050		19,000	19,000			16,000	16,000		35,000	35,000
060		181,000	181,000			181,000	181,000		362,000	362,000
070		1,000	1,000			0	0		1,000	1,000
080		7,000	7,000			0	0		7,000	7,000
100		8,000	8,000			2,000	2,000		10,000	10,000
110		139,000	139,000			79,000	79,000	-	218,000	218,000
150		0	0			0	0		0	0
Total	0	546,000	546,000		0	349,000	349,000	0	895,000	895,000

# 2007 Supplemental M2-VT OB-2 Rehabilitation

#### **OB-2 Rehabilitation Summary**

STAFF COSTS	FTE'S	COST	S PER ITEM	TO	TAL COST	FY07
Facilties Project Manager	1	\$	95,000	\$	95,000	\$ 95,000
IT Coordinator	0.5	\$	48,000	\$	48,000	\$ -
Total Annual Staffing Estimate				\$	143,000	\$ 95,000

#### **OB2 COSTS**

INFRASTRUCTURE& MOVING COSTS

	NUMBER OF ITEMS	COSTS PER ITEM	TOTAL COST	FY07
Voice and Data Expenses				
DIS Costs				
Relocation and Installation of	f Equipment	- 1	-	600,000
DIS Maintenance Costs for R			200,000	
Subtotal: Total Project Estim	ate	Г	1,540,000	800,000

GRAND TOTAL	\$ 895,000

05-07 Biennium

\$

895,000

Assumptions:

Tempoary LAN Room includes: equipment, HVAC, and Set-up

# 2007 Supplemental M2-VT OB-2 Rehabilitation

# OB-2 Rehabilitation Summary

### **PROGRAM 110 STAFF COSTS**

	FY 06	FY 07	TOTAL
<u>FTE</u> Facilities Project Manager	-	1.0	0.5
TOTAL	•	1.0	0.5
<u>OBJECTS</u>			
SALARY Facilities Project Manager	-	63,000	63,000
TOTAL	-	63,000	63,000
BENEFITS Facilities Project Manager		16,000	16,000
TOTAL	-	16,000	16,000
GOODS AND SERVICES Facilities Project Manager	-	7,000	7,000
TOTAL	-	7,000	7,000
EQUIPMENT Facilities Project Manager	-	8,000	8,000
TOTAL	-	8,000	8,000
ISSD-TZ Facilities Project Manager	-	1,000	1,000
TOTAL	-	1,000	1,000
TOTAL Facilities Project Manager	-	95,000 -	95,000 -
TOTAL	-	95,000	95,000
<u>FUNDS</u>			
STATE Facilities Project Manager	-	61,000	61,000
TOTAL	-	61,000	61,000
FEDERAL Facilities Project Manager	-	34,000	34,000
TOTAL	-	34,000	34,000
TOTAL Facilities Project Manager	- -	95,000 -	95,000 -
TOTAL	-	95,000	95,000

# 2007 Supplemental M2-VT OB-2 Rehabilitation

	ISSD Costs	Staff Costs	Relocation Equipment /Install	Ongoing DIS	LAN Room Equipment	Total
FY200	07					
	FTE					-
Α	Salaries					-
·В	Benefits					-
Ε	Goods & Services		200,000	200,000		400,000
J	Equipment		400,000			400,000
TZ	Recoveries	-	(600,000)	(200,000)	-	(800,000)
	Total	-	-	-	-	-
	<b>Program TZ Distribution</b>	FY2006	FY2007			
010	Children and Family Services	-	166,000			
020	Juvenile Rehabilitation	-	34,000			
030	Mental Health	-	32,000			
040	Developmental Disabilities	-	28,000			
050	Aging and Adult Services	-	35,000			
060	Economic Services	-	362,000	•		
	Alcohol and Substance Abuse	-	1,000			
080	Medical Assistance	-	7,000			
	Vocational Rehabilitation	-	8,000			
	Deaf & Hard of Hearing	-	2,000			
	Administration	-	123,000			
150	Special Commitment Center	-	2,000			
150	Information System Services Division Total		800,000			
	lotai		•			
			ISSD	Total		
	1	Enclosure	Enterprise	Cost		
040	Oblides and Francis Oranicae	Distribution	Distribution	Distribution		
010	Children and Family Services	11.98%	8.77%	20.75%		
020 030	Juvenile Rehabilitation  Mental Health	3.11% 3.11%	1.10% 0.91%	4.21% 4.02%		
040	Developmental Disabilities	1.56%	1.92%	3.48%		
	Aging and Adult Services	1.56%	2.81%	4.37%		
060	Economic Services	19.26%	25.93%	45.19%		
	Alcohol and Substance Abuse	0.00%	0.11%	0.11%		
080	Medical Assistance	0.00%	0.93%	0.93%		
	Vocational Rehabilitation	0.00%	1.02%	1.02%		
	Deaf & Hard of Hearing	0.31%	0.00%	0.31%		
	Administration	12.45%	2.93%	15.38%		
	Special Commitment Center	0.00%	0.23%	0.23%		
150	Information System Services Division	46.66%	(46.66%)	0.00%		
	Total	100.00%	0.00%	100.00%		

### State of Washington **Decision Package**

FINAL

#### **Department of Social and Health Services**

**DP Code/Title:** 

PL-AZ Conduct BRS/CPA Rate Survey

Program Level - 010 Children's Administration

Budget Period: 2005-07 Version: A3 010 2005-07 Agency Request 2007 Sup

#### **Recommendation Summary Text:**

The Children's Administration (CA) is requesting \$95,000 in fiscal year 2007 to fund the first of a two-phase Behavior Rehabilitation Services (BRS) and Child Placing Agency (CPA) rate study.

#### **Fiscal Detail:**

Operating Expenditures	<u>FY 1</u>	<u>FY 2</u>	<b>Total</b>
Overall Funding			
001-1 General Fund - Basic Account-State	0	67,000	67,000
001-A General Fund - Basic Account-DSHS Fam Support/Chi	0	21,000	21,000
001-C General Fund - Basic Account-DSHS Medicaid Federa	0	7,000	7,000
Total Cost	0	95,000	95,000

#### Staffing

#### **Package Description:**

The Children's Administration (CA) is requesting \$95,000 in Fiscal Year 2007 to fund the first of a two-phase Behavior Rehabilitation Services (BRS) and Child Placing Agency (CPA) rate study. The goal of the rate study is to identify a formal rate setting process that considers each cost component of BRS and CPA. Additionally, the implementation of a formal rate-setting process will enhance the ability of CA staff to monitor and manage expenditures by allowing the department, the Governor, and the Legislature to determine service costs and rates.

The successful rate study consultant will be identified through a request for qualifications (RFQ) process.

#### PHASE I DELIVERABLES - INFORMATION GATHERING

Under Phase I of the study, the successful consultant will be required to provide the following deliverables:

- 1) A summary of the current BRS and CPA payment structure and actual costs;
- 2) clearly defined rate-setting objectives;
- 3) An in-depth survey of rate practices in other states to determine what may or may not work for the Children's Administration;
- 4) Rate-setting options for the Children's Administration and;
- 5) A descriptive framework to build a formal rate-setting process.

It is estimated that Phase I will be completed by June 30, 2007 at a cost of \$95,000.

#### PHASE II DELIVERABLES - IMPLEMENTATION

After successful completion of Phase I, and agreement on a formal rate-setting option, the successful consultant could be required to implement the new rate model.

It is estimated that a formal rate-setting process will be in place for the 2009-11 Biennium. Cost estimates for Phase II will be determined upon the conclusion of Phase I and may be included in the 2008 Supplemental Budget request.

#### **Narrative Justification and Impact Statement**

### State of Washington Decision Package

FINAL

#### **Department of Social and Health Services**

**DP Code/Title:** 

PL-AZ Conduct BRS/CPA Rate Survey

**Program Level - 010 Children's Administration** 

Budget Period: 2005-07 Version: A3 010 2005-07 Agency Request 2007 Sup

#### How contributes to strategic plan:

This request supports the strategic plan's permanency goal of having stable, nurturing, and permanent placements as quickly as possible. It contributes to the safety strategy of collaborating with contracted community partners to maximize service alignment with the new practice model. It supports the goal of "continuously improving the organization's capacity to achieve excellent outcomes for children and families" through:

- The availability of adequate quality resources for foster care and behavior rehabilitation services.
- Being responsive to community partners.
- Ensuring an appropriate, high quality, accessible, and flexible service array.
- Having adequate and efficient fiscal resources to support high quality service delivery.

#### Performance Measure Detail

#### **Agency Level**

			Incremental Changes	
Activity:	A009	Child Protective Services (CPS)	<u>FY 1</u>	<u>FY 2</u>
	No	measures linked to package	0.00	0.00
			Incremental Changes	
Activity:	A012	Child Welfare Services (CWS)	<u>FY 1</u>	<u>FY 2</u>
	No	measures linked to package	0.00	0.00
			Incremental Changes	
Activity:	A033	Family Reconciliation Services (FRS)	<u>FY 1</u>	<u>FY 2</u>
	No	measures linked to package	0.00	0.00

#### Reason for change:

Currently, the Children's Administration is absent a formal rate setting process to address or assess BRS and CPA rates. Implementation of a formal rate setting process will enhance the administration's ability to monitor rates and will help to ensure that rates consider actual costs.

#### Impact on clients and services:

Phase I has no impact on clients or services.

#### Impact on other state programs:

Phase I has no impact on other state programs.

#### Relationship to capital budget:

None

#### Required changes to existing RCW, WAC, contract, or plan:

Phase I has no impact on existing RCW, WAC, contracts, or plans.

#### Alternatives explored by agency:

A potential alternative option is to conduct an internal rate study. Absent a current formal rate-setting process, it was determined that the best option would be to hire a consultant with an established expertise in rate-setting.

#### Budget impacts in future biennia:

# State of Washington **Decision Package**

**FINAL** 

#### **Department of Social and Health Services**

**DP Code/Title:** 

PL-AZ Conduct BRS/CPA Rate Survey

#### Program Level - 010 Children's Administration

Budget Period: 2005-07 Version: A3 010 2005-07 Agency Request 2007 Sup

There are no future Phase I costs; however, a 2008 Supplemental Budget request may be submitted to fund Phase II of the study.

#### Distinction between one-time and ongoing costs:

All Phase I costs are one-time.

#### Effects of non-funding:

To complete Phase I before June 30, 2007, it is necessary that CA award a contract during state Fiscal Year 2007. Should funding not be provided, then Children Administration's will fund Phase I costs within the current appropriation; which may result in a reduction of services in order to mitigate over expenditures.

#### Expenditure Calculations and Assumptions:

This request is based upon the actual cost of \$72,000 for a similar rate study conducted in 1992 plus an inflationary factor of two percent per year.

Object Detail	<u>FY 1</u>	<u>FY 2</u>	<u>Total</u>
Overall Funding			
E Goods And Services	0	95,000	95,000
DSHS Source Code Detail			
Overall Funding	<u>FY 1</u>	<u>FY 2</u>	<u>Total</u>
Fund 001-1, General Fund - Basic Account-State	<del></del>	<del></del>	
Sources Title			
0011 General Fund State	0	67,000	67,000
Total for Fund 001-1	0	67,000	67,000
Fund 001-A, General Fund - Basic Account-DSHS Fam Support/Chi			
Sources Title			
658L Title IV-E-Foster Care (50%)	0	21,000	21,000
Total for Fund 001-A	0	21,000	21,000
Fund 001-C, General Fund - Basic Account-DSHS Medicaid Federa			
Sources Title			
19TA Title XIX Assistance (FMAP)	0	7,000	7,000
Total for Fund 001-C	0	7,000	7,000
Total Overall Funding		95,000	95,000